

**7/24/78 [1]**

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**WITHDRAWAL SHEET (PRESIDENTIAL LIBRARIES)**

FORM OF DOCUMENT	CORRESPONDENTS OR TITLE	DATE	RESTRICTION
Cabinet Summaries	Andrew Young to Pres. Carter, 1 pg., re:UN activities	7/21/78	A
Memo	Brown to Pres. Carter, w/attachments 4 pp., re: Defense Summaries	7/21/78	A
Report	Weekly Legislative Report, 15 pp. <i>opened 11/4/92</i>	7/24/78	A
Memo	Moore & Beckel to Pres. Carter, 3 pp., re: Turkish Arms Embargo <i>opened 11/4/92</i>	7/21/78	A
Memo	David Aaron to Pres. Carter, w/attachments 10 pp., re: Puerto Rico	nd	A
Memo	Brzezinski to Pres. Carter, w/attachments 4 pp., re:Turkish Arms Embargo <i>opened 2/2/93</i>	7/21/78	A

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THE WHITE HOUSE  
WASHINGTON

July 24, 1978

Zbig Brzezinski

The attached was returned in  
the President's outbox. It is  
forwarded to you for appropriate  
handling.

Rick Hutcheson

cc: Hamilton Jordan  
Frank Moore

MILITARY ADVANTAGES TO TURKEY  
IN LIFTING OF EMBARGO

~~CONFIDENTIAL~~

DECLASSIFIED  
E.O. 12356, SEC. 3.4(b)  
WHITE HOUSE GUIDELINES, FEB. 24, 1983  
BY                      NARS, DATE 1/24/93

~~CONFIDENTIAL~~

MEMORANDUM

4386

THE WHITE HOUSE

WASHINGTON

July 21, 1978

~~CONFIDENTIAL~~--GDS

*Be Careful  
on this  
J*

INFORMATION

MEMORANDUM FOR: THE PRESIDENT

FROM: ZBIGNIEW BRZEZINSKI *[Signature]*

SUBJECT: Warren Christopher Memorandum to You  
re Military Advantages to Turkey in  
Lifting of Embargo

A matter of primary concern to members of Congress in deciding how to vote on lifting the Turkish embargo is whether lifting the embargo would result in practical advantages to the Turkish military.

Attached at TAB A is a memorandum to you from Acting Secretary of State Warren Christopher outlining the major advantages to be stressed in urging Congress to lift the embargo.

Attachment  
TAB A

~~CONFIDENTIAL~~

*Jay 1/26/93*

~~CONFIDENTIAL~~



~~CONFIDENTIAL~~

DEPARTMENT OF STATE  
WASHINGTON

July 18, 1978

MEMORANDUM FOR: THE PRESIDENT

FROM: Warren Christopher, Acting *WC*

SUBJECT: Military Advantages to Turkey  
of Lifting the Embargo

One question we are encountering in urging Senators and Congressmen to vote to lift the Turkish embargo is whether it would result in practical advantages to the Turkish military. Since we are stressing the deterioration of the Turkish defense forces, it is important to show how the lifting of the embargo will arrest the deterioration. Thus, while calling attention to the political and symbolic significance of lifting the embargo, we should also emphasize the following specific military benefits:

-- Approximately \$70 million in equipment financed under the military assistance grant program before the embargo was imposed will be released from the pipeline. Most of these items are in storage and can be delivered quickly.

-- We will be able to give permission to our European allies to sell or transfer US-origin or licensed equipment to Turkey. The Germans, the Dutch and others have aircraft and other equipment which we know they would be willing to transfer to Turkey once the embargo is lifted.

*Don't  
overemphasize  
these*

DECLASSIFIED

E.O. 12356, Sec. 3.4

ER 4/2/92 GHL RE MR-NLC-42-62  
BY *JG* NARS, DATE 11/26/95

~~CONFIDENTIAL~~

~~CONFIDENTIAL~~

- 2 -

-- We will be able to resume military training for Turkish personnel in the U.S. -- an item of great importance to the Turks.

-- There will no longer be an annual ceiling on Foreign Military Sales transactions with Turkey. While we have sought only \$175 million in credit authority in 1979 (same as in 1978), with the lifting of the embargo Turkey can make additional cash purchases through Defense Department channels.

-- Finally, we will be able to intensify joint planning with Turkish military authorities to find ways to work together in the future to deal with Turkey's force obsolescence problems.

While repeal of the embargo will have the above practical advantages in bringing Turkey back to a position where it can play a full Alliance role, repeal will not upset the Greek-Turkish military balance.

*most  
important  
political (Con-  
gressional vote)  
consideration*

~~CONFIDENTIAL~~

THE WHITE HOUSE  
WASHINGTON  
July 24, 1978

Frank Moore

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Rick Hutcheson  
TURKISH ARMS EMBARGO  
CONFIDENTIAL

	FOR STAFFING
	FOR INFORMATION
/	FROM PRESIDENT'S OUTBOX
/	LOG IN/TO PRESIDENT TODAY
	IMMEDIATE TURNAROUND
	NO DEADLINE
	LAST DAY FOR ACTION -

ACTION  
FYI

*Patti*  
*to FM*  
*ASAP*

*- Bechtel now a ce already*

	ADMIN CONFID
/	CONFIDENTIAL
	SECRET
	EYES ONLY

	VICE PRESIDENT
	EIZENSTAT
	JORDAN
	KRAFT
	LIPSHUTZ
/	MOORE
	POWELL
	WATSON
	WEXLER
	BRZEZINSKI
	MCINTYRE
	SCHULTZE

	ARAGON
	BOURNE
	BUTLER
	H. CARTER
	CLOUGH
	COSTANZA
	CRUIKSHANK
	FALLOWS
	FIRST LADY
	GAMMILL
	HARDEN
	HUTCHESON
	JAGODA
	LINDER
	MITCHELL
	MOE
	PETERSON
	PETTIGREW
	PRESS
	RAFSHOON
	SCHNEIDERS
	VOORDE
	WARREN
	WISE

	ADAMS
	ANDRUS
	BELL
	BERGLAND
	BLUMENTHAL
	BROWN
	CALIFANO
	HARRIS
	KREPS
	MARSHALL
	SCHLESINGER
	STRAUSS
	VANCE

~~CONFIDENTIAL~~

Frank  
J

THE WHITE HOUSE  
WASHINGTON

July 21, 1978

MEMORANDUM TO: THE PRESIDENT  
FROM: FRANK MOORE *FM*  
BOB BECKEL *BB*  
SUBJECT: TURKISH ARMS EMBARGO CALLS

We suggest you make the following calls over the weekend:

- + Baker - will probably vote with us, but needs to be stroked. He should be asked to speak for repeal. *Will vote. Prefer not to lead, but if really need, will do it.*
- + Byrd, Harry - leaning toward repeal, but will not commit.
- + The national security argument should work. *Will do best I can to help. No commitment - Will call if?*
- + Matsunaga - leaning toward repeal, but is worried about Bob Byrd's seal? voting for more arms sales. Bringing peace to Cyprus is the best approach. *If it means my vote, I'll go along with you.*

- ? → L+ Case - leaning toward repeal but will not commit. *Share feelings. Will ck E Greek Senators before final decision.*
- Schweiker - leaning toward repeal. He was opposed until the breakfast this week. Your arguments have got him thinking. Security is important. *not called*

- + on live pair only Hatfield, Mark (Oreg.) - leaning toward repeal, but will not commit. *Live pair - Call back if close - (aga. not all weapons)*
- Sasser - leaning against. Political problems, not substance. Only you will be able to move him.

- + Williams - was strongly against, is now rethinking his position. We have brought some political pressure on him at home. *ok*

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JULY 21, 1978

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THE WHITE HOUSE  
WASHINGTON

July 24, 1978

Frank Moore

The attached was returned in  
the President's outbox. It is  
forwarded to you for appropriate  
handling.

Rick Hutcheson

cc: The Vice President  
Hamilton Jordan  
Stu Eizenstat  
Jack Watson

WEEKLY LEGISLATIVE REPORT

CONFIDENTIAL

THE WHITE HOUSE  
WASHINGTON

July 22, 1978

Frank  
J

~~CONFIDENTIAL~~

MEMORANDUM FOR THE PRESIDENT

FROM: FRANK MOORE  
SUBJECT: Weekly Legislative Report

DOMESTIC POLICY ISSUES

1. NATIONAL ENERGY ACT

--Coal Conversion: House action on the Conference Report is not anticipated until the House receives the other non-tax portions of N.E.A.

--Conservation: We are awaiting scheduling of a further meeting of Conferees to work on the gas-guzzler production ban issue.

--Natural Gas: My Friday memo to you included our strategy and vote count. August 1 still looks like the day for the beginning of Senate consideration.

--Energy Taxes: It is unlikely that Conferees will meet prior to passage of the Natural Gas portion.

2. TAX PROPOSAL

--The Ways and Means Committee will continue mark-up on Monday at 10:00 a.m.

--They are still far from any consensus. At this point, there seem to be two likely outcomes:

- a. "Jones" plus \$400 million capital gains relief for homeowners and \$300 million capital gains relief for new issues of stock, or
- b. Fisher's package -- should the Committee be unable to accept a variant of Jones. This would probably happen only after prolonged discussion of numerous variants and combinations by the Committee.

We'll wait, & veto if necessary

3. REORGANIZATION

--Civil Service Reform and Reorganization: As you know, the House Post Office and Civil Service Committee ordered the Civil Service Reform bill reported last Wednesday evening by a vote of 18 - 7. The last mark-up

#

session dealt with labor-management relations (Title VII), Hatch Act (added as Title VIII by Clay), Federal firefighter legislation - to reduce their work week with no loss of pay, which you had vetoed earlier (added as Title IX by Harris), and reconsideration of the Spellman amendment to Title IV (Senior Executive Service), which severely damaged the Administration's SES proposal by limiting the program to no more than three executive agencies for an experimental period of two years.

--The labor-management relations provision of the Committee print was a product of the Committee's Democratic caucus and was strongly supported by Ford, Clay and Solarz. The Administration prepared eight comprehensive amendments which were designed to bring the Committee print very nearly in line with the Administration's position on labor-management issues. It was clear before the mark-up session that there was not much give on either side in trying to negotiate a compromise. Udall had a series of amendments which "split the difference" which he offered on his own. Most carried, hence the labor title is significantly closer to the Administration's original position but not so far as to have our endorsement. We are free to try and fix the title on the floor. The Hatch Act title remains in the reported bill. We have paid a high price as the Republicans continued to support the Spellman amendment in protest. (We lost the vote to reconsider Spellman by one.)

--The Committee hopes to file the bill and Committee report the week of the 31st, although we are trying to get the Committee staff to accelerate their efforts in the hope that the report might be filed late next week instead. The Speaker told Udall on Thursday that the bill could be on the floor the week of August 7th -- probably Tuesday or Wednesday (8th and 9th).

--Meanwhile, also on Wednesday, the House Government Operations Committee (Brooks) voted favorably (31-0) on Reorganization Plan #2. The Resolution of Disapproval could be on the House floor next week, although the following week is more likely.

--The Senate Governmental Affairs Committee should meet to vote on the Reorganization Plan early next week. We have no definite word yet on the schedule for Senate floor action on the Reform bill; the Senate schedule will be complicated by the Security Assistance bill and then the Natural Gas compromise. So it now looks as if the House will act first on Civil Service Reform.

--Our Civil Service Reform Task Force has outlined a basic "pre-floor" strategy for the House involving a preliminary vote count, briefings for Members and legislative assistants, the creation of a group of House Democrats who will push our total proposal with their colleagues and other activities. Some of the briefings, and perhaps small group meetings, will require your time. A more detailed memo on this strategy and the proposed events will be ready early in the week.

--On Friday, we assigned Cabinet department CL officers names of House Members (Republican and Democrats) for a preliminary vote count; the results are due Wednesday afternoon.



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--At the Cabinet meeting Monday morning, Chairman Campbell will be prepared to give a briefing on the status -- and the contents of -- the Senate and House bills as reported by the respective Committees.

--Rather than give the entire Cabinet a general assignment on Civil Service Reform Monday morning, we would prefer to await the results of the preliminary vote count mentioned above. We will then have a more precise notion of which Members of Congress should be contacted by which Cabinet Secretary.

--Department of Education: These bills are moving well in both Houses. Chances of enactment this year seem to improve weekly.

--The Senate Governmental Affairs Committee agreed to report the Department of Education bill by July 25th (Tuesday). Amendments to drop Indian education and child nutrition programs from the Department were defeated during the markup (the vote on nutrition was 8 - 7 and was achieved after a considerable amount of OMB and White House effort). Head Start was dropped. Also, the Committee voted to include vocational rehabilitation (VR) programs in the Department.

--On the House side, two days of hearings were held last week by Jack Brooks on his Department of Education bill (our proposal without Head Start). Brooks plans to complete hearings by August 1 and report the bill before the August recess. Issues during markup will be child nutrition, Indian education and vocational rehabilitation.

--Our positions in favor of including child nutrition and Indian education have been advanced forcefully in the House and Senate. The vocational rehabilitation programs are not part of your proposal for a Department of Education. Adding vocational rehabilitation to the Department has the support of all major groups representing the handicapped, the Senate Governmental Affairs and Human Resources Committees. Congressman Brademas will ask Brooks to include VR in the House bill. However, HEW will oppose this move.

--It is the view of the OMB/PRP and White House CL staffs working on this issue that we should weigh carefully the implications of the vocational rehabilitation issue before locking the Administration into a hardline position in opposition to transfer. At this time it is best to let HEW voice its opposition but not to make it a Presidential fight.

--Emergency Preparedness: According to OMB, "This plan is under control..." The thirty-day amendment period expires July 29th.

#### 4. HOSPITAL COST CONTAINMENT

--After Marty Russo's desertion on Tuesday, alternatives are being pursued.

--The Talmadge bill, which applies controls only to Medicare and Medicaid, has been tentatively agreed to by the Senate Finance Committee. They will meet on Thursday for final action on the measure.

--The Nelson amendment (which we and Talmadge support) would apply Talmadge-type controls to all third-party payors and would save \$30 billion over the next five years. This amendment may be offered on Thursday. Presently, we have seven votes for it (Nelson, Talmadge, Matsunaga, Moynihan, Hathaway, Haskell and Ribicoff). All seven Republicans are against and there are four undecideds (Long, Bentsen, Gravel and Harry Byrd).

--We must work very hard between now and the Thursday session to determine (1) how the undecideds will vote and (2) whether the Republicans will filibuster in Committee if the amendment is attached.

--If our final vote count is bad -- or if a filibuster is certain -- we should probably wait to pursue the Nelson amendment on the floor.

--You should discuss the matter with Senator Long at your dinner with him on Tuesday.

5. OIL IMPORT FEES

--The most immediate threat to the Summit commitment to have a comprehensive framework for energy policy by the end of the year is the Dole amendment on the Treasury appropriations bill. The situation with respect to the Administration position among the Conferees is:

SENATE For (3); Undecided (1); Leaning Against (3)

+  
Eagleton  
Sasser  
Bumpers

+?

?  
DeConcini

-?  
Chiles  
Weicker  
Young

HOUSE For (6); Leaning For (1); Undecided (1); Leaning Against (2)

+  
Mahon  
Steed  
Addabbo  
Boland  
Patten  
Slack

+?  
Roybal

?  
Cederberg

-?  
Miller  
McEwen

*action?*  
*J*

6. URBAN POLICY

--HUD Authorization: The Senate attached two components of the urban policy package to the HUD authorization bill -- Neighborhood Self-Help and Livable Cities. A third component increasing funding for Section 312 Rehabilitation Loans is already in both House and Senate-passed bills. The final HUD piece, State Incentive Grants, awaits further hearings. Although the funding provided in the Livable Cities Bill was reduced to \$5 million in the first year and \$10 million in the second year, the Neighborhoods item was approved with full funding of \$15 million per year.

--Chairman Proxmire originally had agreed to include the State Incentive Grant program in the HUD Authorization bill, along with the other two amendments. However, he backed out when the Governor's Association came out against certain portions of the bill. We are continuing to work with Proxmire. Anne Wexler and her staff are working with the interest groups in an effort to get the Banking Committee to mark it up as soon as possible.

--Supplemental Fiscal Assistance: Treasury is continuing work with the House Subcommittee on Intergovernmental Relations. It appears that we have five votes on the Subcommittee: Aspin, Blouin, Jenrette, Waxman and Wydler. We need one of the following: Brown, Cunningham or Fuqua. (Jenrette is being very helpful.)

--We still do not have a commitment from Fountain for a mark-up date. Treasury has requested that Stu Eizenstat call him.

--Treasury and DPS are also beginning to work with Members of the full Committee and the House. Congressman Mineta will be asked to take a lead role.

--LPW/LIPW: Commerce met with the leadership of the two Public Works Committees following your meeting with Johnson, Roe and Burdick. They are discussing a composite LPW/LIPW approach for FY 79. Any such "composite" would have to fit within the \$1 billion budget limit and be followed with full LIPW in FY 80 and 81. Late in the week there were indications that the Speaker was pushing Johnson for a third round of LPW. We will check on this and advise you before Tuesday's leadership breakfast.

--Urban Volunteer Program (ACTION): Approved by the Senate on Friday.

--CETA: The House Education and Labor Committee will go to the Rules Committee on Tuesday, and the bill could be on the House floor the week of August 7th with an open rule.

--There are several serious problems that face the bill -- fraud as well as formula. There is a good chance for a blood bath on the floor.

## 7. SURFACE TRANSPORTATION

--Secretary Adams met with Senator Bentsen and Senator Williams to discuss the status of the highway/transit bill in the Senate. There was agreement on the desirability of moving forward in the Senate, rather than waiting for the House bill which has been delayed in the Ways and Means Committee.

--Secretary Adams and Senator Bentsen also concluded that there is agreement on virtually all aspects of the highway title, except for the joint highway/transit planning provision which the Administration has supported and Bentsen has opposed. Since the Senate probably will not accept this provision without Bentsen's support, DOT is reviewing the issue to determine the extent to which they can

implement joint planning administratively. The Secretary advised Senator Williams that our major effort in the transit title will be directed at deleting the Brooke amendment, which would significantly increase the Federal contribution toward support of operating costs. Senators Proxmire, Muskie and possibly Magnuson will co-sponsor an amendment to strike this provision. DOT is cautiously optimistic about prospects for deleting the provision.

8. LABOR LAW REFORM

--Negotiations are continuing with and among various Senators to see if we can secure agreement on a package which will attract the needed 61 or 62 votes for cloture. The meetings are in a very delicate phase, are totally confidential and as of now, could go either way.

Secretary Marshall is representing the Administration at the meetings. Senator Long is playing an active role in trying to arrive at an acceptable compromise, but Senator Byrd is very worried about his schedule.

--Senators Williams and Javits sent their bottom-line bill to labor and to us on Friday. Labor is not likely to accept the bill. You may be urged by Williams or Javits to work on labor, but we strongly recommend you not do that.

--The bill is virtually dead for this session. We and labor must start looking to next year on this.

9. HUMPHREY-HAWKINS

--The Senate Human Resources and Banking Committees have not yet filed their reports. Meetings will be necessary with the leadership to determine procedure and with Senator Proxmire to see if he will agree to an acceptable compromise on the 0% inflation goal amendment. Labor unions will not support the bill with that amendment on it.

--Timing for floor action is still highly uncertain and there is still some talk of a filibuster attempt by the Republicans.

10. ALASKA D-2 LANDS

--Ted Stevens embraced passage of an Alaska Lands bill this week by presenting his "compromise" to the Energy and Natural Resources Committee during markup. He took a strong 'take it, or leave it' position: "Now, I'm offering you a chance to settle d-2; and if you don't, I'll go down (on the floor) with Mike Gravel and we'll fight you. And I can fight as well as anyone in the Senate." Stevens' proposal appears unacceptable.

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--Stevens also implied that within a few days he would be meeting with Secretary Andrus and you.

--Interior, Justice and White House staff are determining what authorities we will exercise in the event a bill does not pass this year. We are confident that the exercise of those authorities will be judged less acceptable to Alaskans than passage of the Administration's bill: in short, a land freeze.

--The choice is becoming increasingly clear on this issue. Either we deal with Stevens, and to some extent with Gravel, or there will be no bill. Secretary Andrus favors standing firm on our position, even if it means we must wait until next year to get a permanent resolution of the issue. The environmentalists would favor waiting until next year as well. *Let's hold firm*

--A meeting with Gravel and Stevens would be useful in either case. If we are going to "freeze" the lands, you want to be able to say you met with Gravel and Stevens and considered their alternatives. Secretary Andrus' CL staff agrees.

11. OMNIBUS PARKS

--Negotiations continued this week within the Administration and with Congressman Burton and Senator Abourezk to attempt to bring the Omnibus Parks legislation, H.R. 12536, more into line with your recommendations and fiscal program. Discussions with the Hill have been productive, and we are cautiously optimistic that we can now get a bill out of the Senate and Conference acceptable to you.

--Senator Cranston is particularly concerned about the Santa Monica Mountains. Interior officials will see him on Wednesday to try to bring the cost of the park down as close as possible to our \$125 million target figure.

12. OMNIBUS MINORITY BUSINESS

--The Small Business Administration and Commerce reached an agreement on language requiring SBA and Commerce to coordinate programs to provide management and technical assistance to minority businesses, but SBA officials subsequently withdrew their agreement on the language. Consequently the bill, H.R. 11318, was marked up and ordered reported without the necessary insertion of "hold harmless" to avoid duplication of Commerce programs.

--Senate floor action was delayed at our request until July 27. By that time an amendment will be prepared to clear up the "hold harmless" problem.

13. AVIATION LEGISLATION

--The House Rules Committee did not vote a rule on either the Noise or Regulatory Reform bills this week (because of controversy surrounding the Noise bill).

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--Chairman Johnson has persuaded Ullman and Anderson to agree to a modified closed rule which would allow a vote on the Vanik amendment to the Noise bill. This should break the log jam and Rules Committee action could come as early as Tuesday.

--There are no problems foreseen with the Deregulation Bill insofar as the Rules Committee is concerned.

**14. NEW YORK FINANCING**

--The Conference Report on the NYC aid bill should be agreed to by both the House and Senate late this week or early next week. We are working on the one-shot appropriations bill.

**15. OUTER CONTINENTAL SHELF**

--The conference on S.9, Outer Continental Shelf Lands Act Amendments, broke down Thursday night on the question of individual State ceilings on authorized funding. The committee counsels could not agree as to whether the ceiling was on authorized or appropriated funding so the question of where the ceiling would be between 30 to 15 percent was left in abeyance until next week, when the Conferees will again attempt to complete the conference. The Conferees authorized \$130 million a year for ten years. Because the Conferees are "getting off the reservation," Administration officials are getting back into the issue.

**16. ERA EXTENSION**

--A tough fight is now expected in the House Rules Committee. The Speaker has stated publicly that there is sufficient support for the measure on the House floor to ensure passage. The Senate Judiciary Subcommittee on the Constitution plans to hold hearings on the matter August 2nd through 4th.

--There is some indication that Senators who are not strong advocates of either the ERA extension or D.C. Voting Representation are likely to try to trade one for the other.

**FOREIGN POLICY ISSUES**

**1. SECURITY ASSISTANCE**

--As we anticipated several weeks ago, the security assistance authorization bill has become the vehicle for a major fight over key elements of the Administration's foreign policy. The bill will be debated in the Senate starting Tuesday, July 25th; it will be taken up by the House of Representatives the following week. The major struggles are outlined below:

\*Turkish Arms Embargo

The Senate vote on the Turkish arms embargo promises to be close, but unless the issue becomes totally embroiled in the Rhodesia question, we should win. The House will probably take up the Turkish arms question on Tuesday, August 1st. Wright appears to be going our way and the Speaker may be softening. The DENKTASH letter has done us a great deal of good, despite the fact that it has generated very little press attention.

With victory in the Senate, we may be able to obtain a majority in the House. A variety of amendments will be offered on the House floor and, if successful, could dilute a clear-cut Administration success.

Personnel from State, Defense and the White House continue to work together on this.

\*Rhodesia/Helms Amendment

We are opposing vigorously Helms' bid to lift sanctions on Rhodesia, and are not yet endorsing the emerging Case/Javits/Moynihan substitute as the vehicle to oppose Helms. A firm vote count will not be available until the substitute has been finalized and circulated. However, it appears at this point that Helms may have the votes necessary to prevail; both Byrd and Baker will support him. We believe Byrd has secured Helms' support on Turkey by pledging to go with him on Rhodesia. Byrd also insists that Helms is entitled to an "up or down" vote on his proposal. The dilemma we face is that if we are forced to support the substitute as the only way of beating Helms, we stand a good chance of angering Byrd. We will meet with him on Monday to discuss all of this.

*Let Byrd  
know how  
important  
this is*

\*Korea

Percy will offer an amendment which would indicate that it is the sense of the Senate that withdrawing troops from Korea is not in the interest of our national security and peace in Asia. Glenn, Church and probably Nunn and Kennedy will offer a substitute indicating that our withdrawal should not be carried out on a "preconceived and rigid" timetable. We anticipate there will be considerable Republican support for the Percy amendment, yet we anticipate

that the leadership and most of the Democrats will fall in behind the Glenn amendment. Our major effort to date has been to try to prevent the defection of southern Democrats who have expressed concern over our Korean policy.

\*China

We also anticipate two amendments on our China policy, both calling on the Administration to consult on any change in our China policy which might affect our security commitments to Taiwan. Dole's amendment, including pro-Taiwan, anti-PRC language, will probably receive considerable Republican support, while a substitute Kennedy/Cranston/Glenn amendment we hope will offer such bland and general language so that most Democrats and some Republicans may be able to support it.

\*Additional Items:

In addition, we anticipate at least the following amendments:

Harry Byrd will go after security supporting assistance for Southern Africa;

Baker threatens to move to rescind McGovern's immigration amendment adopted last year over the protests of organized labor;

Tower had planned to try repeal of the Clark amendment prohibiting U.S. action in Angola, but we believe he may back off;

There will also be various technical amendments plus notional items designed to tweak the Administration.

2. FOREIGN ASSISTANCE APPROPRIATIONS

--Consideration of the Foreign Assistance Appropriations bill has been postponed once again. It is now scheduled for House consideration on August 2nd and 3rd. The Speaker decided to schedule the bill back-to-back with the Defense appropriation bill to help assure attendance. Congressman McHugh hosted a meeting this week with our most active supporters on the Appropriations Subcommittee -- Obey, Wilson and a representative for Conte (who was unable to attend) -- to discuss floor strategy. WH CL, Treasury and AID represented the Administration. All known or expected amendments were discussed first and decisions made on which ones to forcefully oppose, to accept, or to shy away from. A list was prepared of potential supporters to be present during the debate in order to control roll calls and to identify members who will defend or oppose, as the need



may be, various amendments. Congressman Obey is in the process of refining and pruning the list. He, Wilson, Conte and McHugh will contact each requesting his or her assistance. Following that, the list will be divided up and follow-up calls will be made by top Administration officials. This will be done early next week to give each agency the opportunity to brief the members involved and to deliver talking points to them. It was also decided to prepare "Dear Colleague" letters to answer all hostile ones being circulated.

There seems to be a consensus that some sort of across-the-board cut is inevitable, regardless of what happens to the Long proposed IFI cuts. If these cuts fail, some members believe that the Miller 8% cut will sail through. Others believe that the need to vote for a cut is more important than the size of the cut, and that this need might be satisfied by a 2% cut. Who will make the decision as to the size of the cut or who will offer it as a substitute to the Miller amendment has not been decided.

No matter what, the staff working on the bill believes that we cannot afford another delay; we will ask the Speaker not to pull the bill again.

### 3. DEFENSE AUTHORIZATION

--The Authorization Bill Conference began on Tuesday. Informally, DOD understands that some tentative decisions have been made. Some major ones include funds for the nuclear carrier (\$1.9B); nuclear cruiser (\$369M); procurement of 28 A7 and 12 C-130 aircraft. There are a number of issues yet to be resolved including the cruise missile carrier; EF-111 aircraft; M-60 tanks for the Army; NATO AWACS and Senator Culver's amendment on the characteristics of future Navy ships. The Conference will resume next Monday and is expected to continue through mid-week.

### 4. MILITARY CONSTRUCTION

--Defense reports that the Conferees on the Authorization Bill dealing with military construction plan to meet next week. The most controversial issue is pre-financing of NATO construction in support of our forces in Europe. The House goes along with our position and has included most of the funding request (\$375M); however, the Senate -- led by Senator Hart -- opposes. DOD CL will be working this issue hard.

MISCELLANEOUS

- \*Treasury reports that Congressman Steed (Oklahoma) is upset about patronage going through Governor Boren -- for whom the Congressman has little regard. WH CL will talk with him about the problem. *Be sure to go through Steed - see me*
- \*Secretary Andrus announced Friday that the Administration will oppose any further funding of the Narrows Dam in northeastern Colorado. Despite the fact that the delegation was given advance notice of the announcement, we can expect vehement opposition from the Colorado delegation; only Pat Schroeder agrees with our position.
- \*Senator Eagleton Wednesday made a sincere effort to cut the Whitten-inspired House Agriculture Appropriations bill from \$415 million over budget to \$186 million over budget, but his Senate subcommittee members insisted on adding 15 amendments which resulted in an additional \$40 million, mostly for research. Their action brings the final price tag, as reported by the subcommittee, to \$236 million over budget. The prohibition on Food for Peace sales to South Korea (which had been added as a rider by Rep. Jim Wright in earlier House floor action) was removed. The subcommittee refused to accept House language which would inhibit management prerogatives of the Administration and eliminated the minimum personnel ceilings and expenditures for major USDA agencies. The subcommittee also passed the second supplemental appropriations bill for USDA -- \$276 million. This amount is \$139 million over budget, but \$6.4 million less than the House bill.
- \*The environmentalists whom we have supported repeatedly on numerous issues are one of our most vehement critics on lobby reform. The Sierra Club is perhaps the most vitriolic. WH CL and DPS met with the groups on Friday to explain why the lobby bill is not bad for them and to encourage a little flexibility on their part for a change.
- \*Senator Glenn is upset with you about the Bonn commitments. He thinks you made promises on energy that Congress is not likely to deliver. He thinks Presidents should clearly inform foreign governments that agreements are often subject to Congressional approval. He may go public.
- \*Last week, HUD allowed Senator Talmadge to announce all small cities grants for Georgia. When the Georgia House members and Senator Nunn called to complain, HUD CL asked them to review their voting records on the HUD one-house veto amendment. As you know, all the delegation except Talmadge and Wyche Fowler were against us. Fowler had no grants in his district. We say "right on". *good*

- \*The House Wednesday and the Senate Thursday passed the Farm Credit Conference report on the Agriculture Credit Act of 1978. House passage was by a vote of 362-28 after they defeated a motion by Congressman Steve Symms (R-Idaho) to recommit, 282-105. Several Senators have urged a signing ceremony as a gesture to the agriculture community.
- \*At Senator Hollings' request, Secretary Brown and Deputy Secretary Duncan met with Members of the South Carolina delegation and civic leaders last Thursday to hear their views regarding the Fort Jackson and Parris Island base realignment studies. DOD felt that the meeting was cordial and useful in that it afforded the delegation the opportunity to air their concerns and assisted Senator Hollings in handling the situation back home.
- \*Commerce reports that the Senate Budget Committee staff is very concerned about the Administration's rhetoric regarding Congress' failure to work with the President on cutting the budget. The Budget Committee target for a deficit figure is below the Administration figure and they feel, therefore, that OMB, in particular, is "taking a cheap shot" at the Congress. They do not feel that the Administration is doing enough to "bite the bullet" on new initiatives and are forcing Congress to take the difficult positions.
- \*Senator Nunn's excuse for signing the "Dear Colleague" letter in support of the Schmitt amendment to the HUD bill (one-house veto), was his reelection campaign. He claims that it is a burning issue in Georgia. ← *not so*
- \*Senators who took the lead in supporting our position included Proxmire, Cranston, McIntyre and Ford; Ford was particularly effective. You should know that he is genuinely concerned about his relationship with you and has offered to help us on a number of issues recently -- including the McGarry and Zagoria nominations to the FEC.
- \*The Senate Energy Committee votes on Omi Walden's nomination July 25th.
- \*Secretary Adams has been pushing for a signing ceremony for DOT's FY 79 Appropriations bill. White House CL is concerned about the precedent and that it is probably not a productive use of your time.
- \*There have been great reactions on the Hill to your recent tennis invitations. We'll want to do more. *OK*
- \*Senator DeConcini has survived the first recall effort against him, but he remains in political hot water. We cannot determine whether his troubles stem from his actual votes on the Panama Canal Treaties, or from the manner in which he conducted himself prior to the votes.

-14-

FLOOR ACTIVITIES, WEEK OF JULY 24

House

Monday - 3 suspensions:

1. H.J. Res. 682 - National Lupus Week
2. H.J. Res. 684 - National Family Week
3. H.J. Res. 945 - National Guard Day

H. R. 3350, Deep Seabed Hard Minerals

(Rule already adopted, general debate only)

H. R. 7577, Economic Opportunity and Community Services Amendments

(Rule already adopted, general debate only)

H. R. 10285, Commodity Exchange Act Extension

(Rule already adopted, general debate only)

Tuesday - 6 suspensions:

1. H.R. 12196 - Cost of Living Adjustments for Retired  
Comptrollers General
2. H.R. 11823 - Reservists Retirement Eligibility
3. H.R. 12349 - DuNoir Basin Addition to Washakie Wilderness
4. H.R. 12973 - Social Services Amendments of 1978
5. H.R. 11889 - Increase Pension for Congressional Medal of  
Honor Recipients
6. H.R. 11890 - Benefits for Survivors of Permanently  
Disabled Veterans

H.R. 3350 - Deep Seabed Hard Minerals

S.J.Res.4 - Hawaiian Native Claims Study Commission

Wednesday

H.R. 7577 - Economic Opportunity and Community Services Amendments

H.R. 10285 - Commodity Exchange Act Extension

H.R. 11622 - Fuels Transportation Safety Amendments of 1978

Thursday

H.R. 1 - Ethics in Government Act

Friday

H.R. 9400 - Civil Rights for Institutionalized Persons

SENATE

Monday

S.2850, Older Americans Bill

S.3075, Foreign Assistance Bill

THE PRESIDENT'S SCHEDULE

Monday - July 24, 1978

---

7:45 Dr. Zbigniew Brzezinski - The Oval Office.

8:15 Mr. Frank Moore - The Oval Office.

9:00 Cabinet Meeting. (Mr. Jack Watson).  
(2 hrs.) The Cabinet Room.

11:00 Mr. Jody Powell - The Oval Office.

12:00 Lunch with Vice President Walter F. Mondale.  
(60 min.) The Oval Office.

1:30 Honorable George Meany, AFL-CIO.  
(15 min.) (Mr. Landon Butler) - The Oval Office.

15042

THE WHITE HOUSE  
WASHINGTON

7/24/78

Mr. President:

Charles Schultze and Mike  
Blumenthal have requested a brief  
meeting for tomorrow to give you  
a confidential memo you requested  
last week.

Shall I schedule this or do  
you want the memo submitted through  
Hutcheson's office?

Phil

Directly to  
me  
J

THE WHITE HOUSE  
WASHINGTON

July 24, 1978

Tim Kraft  
Jim Gammill

The attached was returned in  
the President's outbox. It is  
forwarded to you for appropriate  
handling.

Rick Hutcheson

RE: FEDERAL HIGHWAY ADMINISTRATION

	FOR STAFFING
	FOR INFORMATION
/	FROM PRESIDENT'S OUTBOX
	LOG IN/TO PRESIDENT TODAY
	IMMEDIATE TURNAROUND
	NO DEADLINE
	LAST DAY FOR ACTION -

ACTION  
FYI

	ADMIN CONFID
	CONFIDENTIAL
	SECRET
	EYES ONLY

	VICE PRESIDENT
	EIZENSTAT
	JORDAN
/	KRAFT
	LIPSHUTZ
	MOORE
	POWELL
	WATSON
	WEXLER
	BRZEZINSKI
	MCINTYRE
	SCHULTZE

	ARAGON
	BOURNE
	BUTLER
	H. CARTER
	CLOUGH
	COSTANZA
	CRUIKSHANK
	FALLOWS
	FIRST LADY
/	GAMMILL
	HARDEN
	HUTCHESON
	JAGODA
	LINDER
	MITCHELL
	MOE
	PETERSON
	PETTIGREW
	PRESS
	RAFSHOON
	SCHNEIDERS
	VOORDE
	WARREN
	WISE

	ADAMS
	ANDRUS
	BELL
	BERGLAND
	BLUMENTHAL
	BROWN
	CALIFANO
	HARRIS
	KREPS
	MARSHALL
	SCHLESINGER
	STRAUSS
	VANCE



THE WHITE HOUSE  
WASHINGTON

July 21, 1978

J

MEMORANDUM FOR THE PRESIDENT

FROM: TIM KRAFT  
JIM GAMMILL *Jim G*

SUBJECT: Federal Highway Administration

On May 1, you accepted the resignation of William Cox, Federal Highway Administrator.

Secretary Adams recommends that Karl Bowers, the current Deputy Administrator, be nominated to replace Cox. Prior to joining the Department of Transportation in June 1977, Mr. Bowers was State Highway Commissioner in South Carolina. His appointment would insure a smooth transition in leadership and continuation of the programs implemented by Mr. Cox.

RECOMMENDATION

Nominate Karl Bowers to be Federal Highway Administrator.

✓ approve

                     disapprove

ACTION

Mr. Bowers has completed the necessary clearance procedures and his nomination can be forwarded to the Senate if you sign the attached document.

*If Fritz Hollings  
wants it. Let  
Riley, Ravenel  
know*

# BIOGRAPHICAL SKETCH

## KARL SMITH BOWERS

DEPUTY FEDERAL HIGHWAY ADMINISTRATOR  
1977 -

### PERSONAL:

Born in Estill, Hampton County, South Carolina, on  
October 13, 1941

Wife Susan (nee Davis) of Savannah, Georgia  
Sons Karl, Jr., 11; Tim, 8; and Neal, 5

### EDUCATION:

1963-1964 Virginia Southern College, Roanoke, Virginia;  
A.S. degree in business management

1962-1963 Armstrong College, Savannah, Georgia

1959-1961 University of South Carolina, Columbia,  
South Carolina

### MILITARY SERVICE:

1962- Air National Guard (present rank Captain)

1964-1965 Active duty, Air National Guard

1961-1962 Active duty, Air National Guard

### EXPERIENCE:

1974-1977 State Highway Commissioner, South Carolina  
State Highway and Public Transportation  
Commission, Columbia, South Carolina  
(Chairman, 1976-1977; Vice Chairman,  
1975-1976)

1965-1974 Insurance and real estate broker, Karl S. Bowers  
Insurance Company, Estill, South Carolina

1968-1974 Judge of Magistrates Court of Hampton County,  
South Carolina

### AFFILIATIONS:

1968 Judicial Associate, American Bar  
Association

1968 Life Member, South Carolina Magistrates'  
Association (President, 1974)

Masons

Member, Jaycees, Estill, South Carolina

Member, Lions Club, Estill, South Carolina

### HONORS:

1976 Named Chairman Emeritus, South Carolina  
State Highway and Public Transportation  
Commission (first recipient of this title)

Prepared by: Office of Public Affairs (HPA-1)  
Federal Highway Administration  
Washington, DC 20590  
(202) 426-0677



THE SECRETARY OF TRANSPORTATION

WASHINGTON, D.C. 20590

MAY 11 1978

MEMORANDUM FOR THE PRESIDENT

The purpose of this memorandum is to recommend the appointment of Mr. Karl Smith Bowers as the Administrator of the Federal Highway Administration.

The Department of Transportation Act, Public Law 89-670, provides under Section 3(e) for the position of Administrator of the Federal Highway Administration to be appointed by the President, by and with the advice and consent of the Senate. Section 114(a)(2) of the Federal-Aid Highway Act of 1970, Public Law 91-605, provides that this position shall be compensated at the annual rate of basic pay of Level II of the Executive Schedule.

It is respectfully recommended that Mr. Karl S. Bowers the current Deputy Administrator of the Federal Highway Administration be nominated for the position of Administrator. Mr. Bowers has served as the Deputy Administrator since June 5, 1977, and prior to that was a State Highway Commissioner for the State of South Carolina. His appointment would insure a smooth transition in the leadership of this organization and its efforts to implement programs initiated under your Administration. Statements and other information required of prospective appointees have been furnished to Mr. Frank Moore as requested.

I am confident that Mr. Bowers possesses the qualifications essential to the successful performance of the duties of the Administrator of the Federal Highway Administration.

Respectfully,

A handwritten signature in dark ink, appearing to read "Brock Adams", is written over a large, stylized circular flourish.

Brock Adams

THE WHITE HOUSE  
WASHINGTON

July 24, 1978

Tim Kraft  
Jim Gammill

The attached was returned in  
the President's outbox. It is  
forwarded to you for appropriate  
handling.

Rick Hutcheson

RE: MAHAN TO MEMBER OF ADVISORY  
COUNCIL ON HISTORIC PRESERVATION

	FOR STAFFING
	FOR INFORMATION
/	FROM PRESIDENT'S OUTBOX
	LOG IN/TO PRESIDENT TODAY
	IMMEDIATE TURNAROUND
	NO DEADLINE
	LAST DAY FOR ACTION -

ACTION  
FYI

	ADMIN CONFID
	CONFIDENTIAL
	SECRET
	EYES ONLY

	VICE PRESIDENT
	EIZENSTAT
	JORDAN
/	KRAFT
	LIPSHUTZ
	MOORE
	POWELL
	WATSON
	WEXLER
	BRZEZINSKI
	MCINTYRE
	SCHULTZE

	ARAGON
	BOURNE
	BUTLER
	H. CARTER
	CLOUGH
	COSTANZA
	CRUIKSHANK
	FALLOWS
	FIRST LADY
/	GAMMILL
	HARDEN
	HUTCHESON
	JAGODA
	LINDER
	MITCHELL
	MOE
	PETERSON
	PETTIGREW
	PRESS
	RAFSHOON
	SCHNEIDERS
	VOORDE
	WARREN
	WISE

	ADAMS
	ANDRUS
	BELL
	BERGLAND
	BLUMENTHAL
	BROWN
	CALIFANO
	HARRIS
	KREPS
	MARSHALL
	SCHLESINGER
	STRAUSS
	VANCE

THE WHITE HOUSE  
WASHINGTON

July 19, 1978

MEMORANDUM FOR THE PRESIDENT

FROM: TIM KRAFT  
JIM GAMMILL *JW G*

SUBJECT: Presidential Appointment

We recommend that you appoint the following-named person to be a Member of the Advisory Council on Historic Preservation for the term indicated:

Joseph B. Mahan, Jr., of Georgia,  
for a term expiring February 28, 1983,  
vice Beula Nunn, term expired.

Mr. Mahan is founder of the Westville Village Museum in Lumpkin, Georgia and is a former Curator of the Columbus (Georgia) Museum of Arts and Crafts.

All necessary checks have been completed.

Mrs. Carter recommends this appointment.

We recommend your approval of the commission for this appointment:

✓ Yes                      No

*J*

## BIOGRAPHICAL DATA

Joseph Buford Mahan, Jr.

### PERSONAL

Born: Rydal, Georgia, June 11, 1921.

Married: Katherine Hines, August 25, 1956.

Affiliations: Baptist, Democrat, Royal Arch Mason.

Biographical listings: Who's Who in South and Southwest;  
Georgia Through Two Centuries.

### EDUCATION

Cass High School, Cassville, Georgia, graduated 1939.

Reinhardt College, Waleska, Georgia, diploma 1941.

University of Georgia

A.B.J., 1946; Majors: Journalism, History.

M.A., 1950; Majors: History, Anthropology.

University of North Carolina

Ph.D., 1970; Majors: History, Anthropology.

### MILITARY SERVICE

Enlisted man, United States Army, September, 1942 to September, 1945. Purple Heart awarded for shrapnel wound in Europe.

### POSITIONS HELD

Director of Public Relations, Reinhardt College  
January, 1947 - July, 1949.

Technician in archaeological Laboratory and Field Assistant  
to Department head, University of Georgia, Department of Archae-  
ology and Anthropology, July, 1949 - June, 1950.

Instructor (1952 - 54), Assistant Professor, (1954 - 59) Uni-  
versity of Georgia, Continuing Education Division at Columbus  
and Athens.

Curator, Columbus (Georgia) Museum of Arts and Crafts, July,  
1959 - January, 1965.

Consultant-at-large in Sociology and Anthropology, Georgia  
State Office of Economic Opportunity, January, 1965 - July, 1966.

Director of Education and Research, Columbus Museum of Arts and  
Crafts, July, 1966 - January, 1972.

Executive Director, Westville Village Museum, Lumpkin, Georgia, January, 1972 to present. (On leave to Pakistan, January - June, 1977).

#### CONSULTANT SERVICES PERFORMED

A. Georgia Historical Commission, periodically, 1952 - 1962 relating to sites supervised by this state commission including:

1. James Vann House, preparation of initial publication giving history of this 1804 brick home of a Cherokee Chief and of the nearby Mission maintained by the Moravians from North Carolina. (1951 - 52).
2. New Echota, research relating to the site of the capital of the Cherokee Nation, 1817 - 1838. (1952 - 53).
3. Auraria, research and writing of report on history, and present condition of surviving structures in this 1832 gold rush town. (1956).
4. Historical Markers, researching and writing texts for approximately 30 roadside historical markers, (1952 - 1958).

B. Georgia Department of State Parks

Research, planning and supervising the creating of museum exhibits relating to Georgia Archaeology and Indian history for sites administered by this state agency, including:

1. Kalomoki Mounds State Park, for initial exhibits in archaeological museum (1959 - 60) and for new building and expanded exhibits (1964).
2. Indian Springs State Park, for exhibits in Park headquarters (1966 - 67).
3. Jefferson Davis State Park, for exhibits relating to the capture of the Confederate President by the Federal Army on this site in 1865 (1964 - 66).

C. PUTNAM COUNTY

1. Uncle Remus Museum, Eatonton, Georgia, research, planning and supervising construction of museum and exhibits commemorating the birth of Author Joel Chandler Harris, on a nearby plantation (1962 - 63).



D. STATE OF MISSISSIPPI

1. Ante Bellum Cotton Plantation at Greenwood. Performing research and providing illustrations of period architectural details and machinery for the project architect (1975).

E. JACINTO FOUNDATION, INC.

1. Historic Jacinto, Mississippi, developing of theme and supplying technical information for a study by the foundation and the Apalachian Regional Commission of feasible procedures to be followed in establishing this town as a living history Museum (1976).

PUBLICATIONS

1. A History of Cassville, Georgia (Cassville: Cass High School, 1976), a re-publishing of author's Master's thesis from the University of Georgia.
2. "A History of Old Cassville, 1834 - 1864, A Culture History," 1950.
3. "Identification of the Tsoyaha-Waeno, Builders of Temple Mounds," doctoral dissertation, University of North Carolina, 1970.
4. "A study of Auraria, Georgia, America's First Gold Rush Town," (30 pages mimeographed with map) prepared for Georgia Historical Commission, 1956.
5. "The Bat Creek Stone," Tennessee Archaeologist (Autumn, 1971) pp. 38-45.
6. "Discovery of Ancient Coins in the United States," Anthropological Journal of Canada (Summer, 1975).
7. "Columbus Was Right; They Actually Were Indians," Oklahoma Today, (Autumn, 1977), pp. 2-6.

LECTURES AND PAPERS

1. "Traces of Old World Civilizations Among the Indians of North America," a series of five lectures delivered at Brandeis University to graduate study classes in March, 1971 and May, 1972.

2. "The Indian Tribes of the Southeastern United States," a series of five lectures delivered at Oklahoma Baptist University to a special studies seminar in January, 1973.
3. "Indians of Georgia," special lecture delivered to social science classes at Reinhardt College, December, 1976.
4. "Links I have found between Georgia Indians and Ancient people of India," delivered to same group at Reinhardt College, June, 1977.
5. "Indians of the Southeastern United States," a lecture delivered September, 1977 as part of a special series sponsored by Columbus College and the Georgia Humanities Council at the Turner Center for Continuing Education.
6. "The Yuchi Indians, as I have come to know Them," paper delivered at the annual meeting of the American Society for Ethnohistory, at Lexington, Kentucky, November, 1966.
7. "Suggested Re-Examination of Certain Historical, Archaeological and Ethnological Data Relating to the Indian Tribes of the Southeastern United States," a paper delivered at the annual meeting of the American Society for Ethnohistory, at Athens, Georgia, October, 1971.
8. "A Call for a New Approach," keynote address delivered at First Westville Symposium on Precolumbian Trans-Atlantic Contacts, October, 1973.
9. "Comments on Barry Tell's Identification of Sequoyah's Syllabary with that of the ancient Luvians," a paper delivered at the Symposium on Vermont's Megalithic Structures at Castleton State College, Castleton, Vermont, October, 1977.

#### COMMUNITY SERVICE ACTIVITIES

1950 - 52, served as founding editor of Early Georgia, a journal of the Society for the Preservation of Early Georgia History. (Edited six issues).

1960 - 62, organized and directed the research, search effort, and recovery of the Confederate Gunboat Muscogee from the Chattahoochee River. This 200 foot boat and the unique artifacts it contained are the basis for the Confederate Naval Museum in Columbus.

1967 - 72, proposed the plan for Westville Village as a living museum of Georgia culture history; organized the historical research, promoted the necessary popular support and wrote proposals for funding grants from public and private sources; and served as director without salary during this formative period.

#### RESEARCH GRANTS

1976, American Institute of Pakistan Studies, a joint grant with Dr. Katherine Hines Mahan for five month's work, January to June, 1977, in Pakistan studying relationships of the Indus Valley civilization to cultures in the Americas and elsewhere.

1977, Reinhardt College, grant to assist in preparing manuscript of conclusions from Pakistan research.

#### AWARDS

Sigma Delta Chi, honorary Journalism Fraternity, University of Georgia, 1946.

Digamma Kappa, honorary Radio Society, University of Georgia, 1946.

Distinguished Alumnus Award, Reinhardt College, 1973.

#### WORK IN PREPARATION

Book-length manuscript identifying certain Southeastern Indian tribes, namely, the Yuchi, Shawnee, segments of the Creeks and Cherokees, with people of Western and Central Asia, who came to America in boats beginning as early as 2100 B.C.

#### PROFESSIONAL MEMBERSHIPS

##### A. Board of Directors

1. Westville Historic Handicrafts, Inc.
2. Historic Columbus Foundation.
3. Association of Living History Farms and Agricultural Museums.

##### B. Subscribing member

1. Georgia Historical Society.
2. National Trust for Historic Preservation.
3. Georgia Trust for Historic Preservation.
4. Columbus Museum of Arts and Sciences.
5. American Association for State and Local History.

DEMOCRATIC  
NATIONAL COMMITTEE

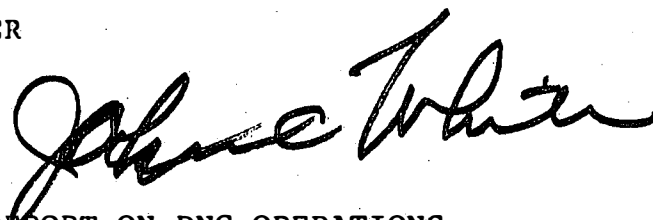
1625 Massachusetts Ave., N.W. Washington, D.C. 20036 (202) 797-5900

John C. White  
Chairman

2

July 21, 1978

TO: PRESIDENT CARTER  
THROUGH: RICK HUTCHESON  
FROM: JOHN C. WHITE  
RE: WEEKLY STATUS REPORT ON DNC OPERATIONS



---

TARGETING AND VOTER REGISTRATION MEETING

A Targeting and Voter Registration Meeting was conducted on Monday, July 17th, and about twenty labor leader groups were present. On balance a good meeting, even though they took this opportunity to express many personal frustrations unrelated to targeting or voter registration. Main points of discussion were the Administration, Congress and the Democratic National Committee (this was probably for the benefit of Chip, who handled himself well in the meeting).

---

CANDIDATE CONTACT AND ASSISTANCE

We are assisting Senator Clark's campaign financially and targeted thirteen Congressmen and four Senators who are now being contacted with offers of financial assistance in addition to the campaign services the Democratic National Committee provides.

---

ISSUES TASK FORCE

Continuing to monitor developments on tax reform and Republican tax proposals. Started compiling list of quotes by prominent critics on Kemp-Roth and mailing to our constituencies.

---

DEMOCRATIC NATIONAL COMMITTEE'S WOMEN'S CAUCUS

The Women's Caucus is now headed by Nancy Chandler of Maine. Although she is a long time friend of mine, I expect that she will continue to make requests that cannot be met by this Administration or the Democratic National Committee. However, I will continue to meet with the group and be as responsive as our financial resources allow and is politically feasible to do.

Memo: To President Carter  
From: John C. White  
July 21, 1979  
Page 2.-

POLICY BRUTALITY - MEXICAN AMERICANS

Your interest in this matter is highly encouraging to many of us. I suspect that, although there are two or three highly publicized cases including the Dallas and Houston police cases, in rural areas the situation is even worse. It goes unnoticed because of the lack of media coverage. The situation is not unlike the race problems of the early 1960's in the South, even though there are significant differences. I would hope you will continue to exercise your concern and the possibility of establishing a Presidential Commission is not unreasonable.

THE WHITE HOUSE  
WASHINGTON

July 24, 1978

Jack Watson

The attached was returned in  
the President's outbox. It is  
forwarded to you for appropriate  
handling.

Rick Hutcheson

cc: Jerry Rafshoon

RURAL INITIATIVES

		FOR STAFFING
		FOR INFORMATION
		FROM PRESIDENT'S OUTBOX
		LOG IN/TO PRESIDENT TODAY
		IMMEDIATE TURNAROUND
		NO DEADLINE
		LAST DAY FOR ACTION -

ACTION  
FYI

		ADMIN CONFID
		CONFIDENTIAL
		SECRET
		EYES ONLY

		VICE PRESIDENT
		EIZENSTAT
		JORDAN
		KRAFT
		LIPSHUTZ
		MOORE
		POWELL
		WATSON
		WEXLER
		BRZEZINSKI
		MCINTYRE
		SCHULTZE

		ARAGON
		BOURNE
		BUTLER
		H. CARTER
		CLOUGH
		COSTANZA
		CRUIKSHANK
		FALLOWS
		FIRST LADY
		GAMMILL
		HARDEN
		HUTCHESON
		JAGODA
		LINDER
		MITCHELL
		MOE
		PETERSON
		PETTIGREW
		PRESS
		RAFSHOON
		SCHNEIDERS
		VOORDE
		WARREN
		WISE

		ADAMS
		ANDRUS
		BELL
		BERGLAND
		BLUMENTHAL
		BROWN
		CALIFANO
		HARRIS
		KREPS
		MARSHALL
		SCHLESINGER
		STRAUSS
		VANCE

THE WHITE HOUSE

WASHINGTON

July 22, 1978

MEMORANDUM FOR THE PRESIDENT

FROM: Jack Watson *Jack*  
SUBJECT: STATUS REPORT FOR THE  
WEEK ENDING JULY 22, 1978

Meeting with Cardinal Terence Cooke in New York

Last Monday, I met with Cardinal Terence Cooke of the Archdiocese of New York and other Catholic clergy in New York to discuss their assistance in our South Bronx initiative. It was a cordial meeting to open a dialogue with the Archdiocese which has an important role to play in the South Bronx. The Cardinal asked that I convey his "prayerful regards" to you.

Rural Initiatives

My office, working closely with Stu, Anne and Frank's staffs, has several rural interagency initiatives ready to announce. Our first will deal with rural health. Given the high degree of public attention focused on your urban policy, it will be important for you to play a personal role in announcing these. In a separate memorandum, I am proposing that you devote 15 minutes per month from August to December to a series of Presidential events for which we will invite appropriate representatives of rural interests. I will work closely with Frank and Anne to insure that we get the maximum political effect from the use of your time.

*See  
Hofson*

Idaho Trip

I spent Friday afternoon in Pocatella, Idaho in a meeting with 30 small town and rural county elected officials discussing everything from water and sewer problems to housing to clean air act attainment difficulties to the pervasive problem of federal red tape. It was a worthwhile meeting and was one of a series of such meetings I am having around the country; I will tell you about them later. On Friday night I spoke at a campaign fundraising dinner for Governor John Evans.

Attached are the weekly summaries from Cabinet members.




MEMORANDUM

THE WHITE HOUSE  
WASHINGTON

C  
/

MEMORANDUM TO THE PRESIDENT

FROM: LONDON BUTLER   
DATE: JULY 24, 1978  
SUBJECT: POSTAL CONTRACT

Gene Eidenberg, Jack Watson's Deputy, has been monitoring the law enforcement aspects of the postal contract negotiations. He report on the wildcat strikes over the weekend is attached.

Wildcat strikes in the New York-New Jersey area and in California were expected: the question now is whether job actions will spread to other parts of the country.

The Letter Carriers (225,000 members) begin their national convention next Sunday. We can expect further criticism of the contract during the convention.

In short, the odds still favor ratification of the contract by postal union members, but the outcome is by no means certain. Because the wage settlement was relatively low, more job actions can be expected.

The Administration should continue to avoid comments on the anti-inflationary aspects of the agreement.


CC: Barry Bosworth  
Charlie Schultze  
Stu Eizenstat  
Jody Powell  
Frank Moore  
Ray Marshall  
Bob Strauss

THE WHITE HOUSE

WASHINGTON

July 24, 1978

MEMORANDUM FOR LANDON BUTLER

FROM: EUGENE EIDENBERG   
SUBJECT: USPS Job Actions--Status Report

(1) Friday, July 21 was payday.

(2) New Jersey--Jersey City/Seacaucus Bulk Mail Center

Wildcat pickets still operating--45% of work force staying on the job. A Temporary Restraining Order was issued at 10 pm last evening. A hearing on a temporary injunction is scheduled for 4 pm this afternoon. Pickets at Carney, New Jersey left after local police read the judge's order.

So far 20 termination orders have been prepared by the USPS, with 9 delivered on the East Coast.

Pickets have moved to the main postal center in downtown New York City, with only a 10% effectiveness over the weekend. Some local leadership in New York City is urging a job action for today.

(3) California

San Francisco--pickets remain up in several San Francisco postal centers. A Temporary Restraining Order has been issued. A hearing on a temporary injunction is scheduled for 10 am this morning San Francisco time.

Thirty-four termination notices have been delivered in San Francisco.

Los Angeles--some pickets are up in the Los Angeles area. Los Angeles is covered by the same restraining order as covers San Francisco. Ten letters of termination have been issued in the Los Angeles area.

USPS reports internal debates among local unions. National union leadership remains cooperative.

We will know more about whether this will spread during the course of the day. My monitoring system remains effective.

cc: J. Watson

THE WHITE HOUSE  
WASHINGTON  
July 24, 1978

Frank Moore

The attached was returned in  
the President's outbox. It is  
forwarded to you for appropriate  
handling.

Rick Hutcheson

THE 1978 ELECTIONS

THE WHITE HOUSE  
WASHINGTON

July 21, 1978

C  
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MEMORANDUM FOR THE PRESIDENT

FROM:

FRANK MOORE *FM*  
RONNA FREIBERG *RF*  
TOM DONILON *TD*  
SCOTT BURNETT *SB*

SUBJECT:

THE 1978 ELECTIONS

This is an update on our campaign scheduling effort as we approach the 90-day mark before November 7.

We are attaching two tables. The first is a breakdown of the appearances made thus far by Administration officials for marginal and non-marginal House, Senate and gubernatorial races. The second table lists the total number of appearances made by each member of the Cabinet since the first of the year.

At the Cabinet meeting on Monday we ask that you re-emphasize the importance of this effort and discuss briefly a 90-day political travel plan, the details of which we will work out with the schedulers of the Cabinet and the Senior Staff. We have divided the country into 14 regional clusters, with some remaining individual states receiving attention because of an important Senate or gubernatorial race. We have assigned officials to travel to a number of selected regions based on the nature of the region, the needs of the particular candidates concerned, the number of marginal races in a particular region and any pending requests we have from that region. The preliminary breakdown is attached for your information. We recommend the following points be made at Monday's meeting:

TALKING POINTS

1. I will shortly be approving my own travel schedule for the period between now and the election. It will be extensive.

2. Each member of the Cabinet and the Senior Staff will be presented with a very general outline of the regions in which we think they can be most helpful this election year. Several members of my staff will be meeting with schedulers of Cabinet members and White House staff members next Tuesday and Wednesday at the White House. At these meetings the principals' political travel schedules for the next 90 days will be worked out as accurately as possible.
3. Flexibility and cooperation will be necessary. The Cabinet should be made to realize that working out schedules with candidate organizations during the closing days of an election is a delicate and time consuming exercise. There will be instances of last minute requests that we are not able to predict. In these instances, as well as in the drawing up of general outlines in the next few days, cooperation with our staff is absolutely essential. This will insure that Administration resources go to the races where they can make the most difference.
4. The payoff in terms of seats gained and retained is potentially very great. With a record number of open seats (57) this year the Administration has a unique opportunity to shape the Congress it will be working with through the 1980 elections. Additionally, accurately or not, this Administration will be judged on the overall results-

cc: Jack Watson

## BOX SCORE:

## ADMINISTRATION APPEARANCES FOR ELECTED OFFICIALS

	<u>Fall, 1977- 2/27/78</u>	<u>2/27- 5/1/78</u>	<u>5/1- 6/6/78</u>	<u>6/6- 7/21/78*</u>	<u>TOTAL</u>
House priorities	62	79	39	27	209
House non-priorities	50	31	30	24	135
Senate marginals	14	19	10	18	61
Senate non-marginals	31	9	6	6	52
Governor marginals	-	2	4	4	10
Governor non-marginals	-	2	1	1	3
Combined Totals	157	142	90	80	470

\* Most of the attention has been placed on Washington, D.C. visits during this slow time in the campaign. We have been working hard on briefings and photo sessions for the candidates.

TOTAL APPEARANCES BY EACH CABINET MEMBER (TO DATE)

ADAMS, BROCK	26
ANDRUS, CECIL	21
BERGLAND, BOB	39
BLUMENTHAL, MICHAEL	4
BROWN, HAROLD	1
CALIFANO, JOSEPH	22
HARRIS, PATRICIA	17
KREPS, JUANITA	14
McINTYRE, JAMES	8
MARSHALL, RAY	27
SCHLESINGER, JAMES	19
STRAUSS, BOB	16
YOUNG, ANDREW	<u>10</u>
TOTAL	224

## SUGGESTED ADMINISTRATION APPEARANCES

### Arizona/New Mexico

Andrus  
Aragon  
Brown, Sam  
Chavez, Fabian (Commerce)  
Kraft  
Medina, Bill (HUD)  
Olivarez  
Schlesinger (Arizona)

### Marginal Races

1 Senate  
2 Governor

### Arkansas/Mississippi

Bell, Griffin  
Bergland or new deputy  
Blumenthal (or Schultze)  
Carter, Chip  
Carter, Lillian  
Eizenstat  
Harris  
Kreps  
Moore, Frank  
Mondale, Joan  
Powell  
Schultze (or Blumenthal)  
Watson (Arkansas)  
Young, Andy

1 Senate  
2 House

### California

Adams  
Andrus  
Aragon  
Blumenthal (or Schultze)  
Brown, Sam  
Carter, Chip  
Chavez, Fabian  
Costle  
Eizenstat  
Harris  
Jordan, Hamilton  
Lipshutz  
Marshall (Labor Day)  
Medina, Bill  
Olivarez  
Sanders, Ed  
Schlesinger  
Schultze (or Blumenthal)

1 Governor  
6 House

\* We advise that this list not be distributed.



Colorado

Adams  
Aragon  
Blumenthal (Wirth - 8/21)  
Brown, Sam  
Carter, Chip  
Carter, Rosalynn  
Chavez, Fabian  
Costle  
Hall, Bob  
Jordan, Hamilton  
Medina, Bill  
Mondale, Joan (Wirth)  
Olivarez  
Peterson, Esther  
Powell  
Strauss  
Warren, Charles

Marginal  
Races

1 Senate  
1 Governor  
2 House

Florida

Aragon  
Blumenthal  
Califano  
Carter, Chip  
Carter, Lillian  
Carter, Rosalynn (Pepper)  
Chavez, Fabian  
Cruikshank  
Eizenstat  
Jordan, Hamilton  
Kraft  
Lipshutz  
Medina, Bill  
Olivarez  
Strauss

1 Governor  
4 House

Illinois/Indiana

Adams  
Califano  
Carter, Rosalynn  
Moore, Frank (Steffen)  
Mondale, Joan  
Sanders, Ed  
Strauss

1 Senate  
1 Governor  
4 House

\* We advise that this list not be distributed.

Iowa

Marginal  
Races

Bingham, Eula  
Califano  
Carter, Lillian (Clark)  
Cruikshank  
Kraft  
Mondale, Joan (has invitation)  
Peterson, Esther  
Schultze  
Weaver, Vernon

1 Senate  
2 House

Kansas/Nebraska

Adams  
Bergland  
Morton, Azie  
Schultze  
Smith, Bobby (Agriculture)

1 Governor  
2 Senate  
3 House

Michigan/Wisconsin

Andrus  
Bergland  
Califano  
Eizenstat  
Marshall

1 Senate  
2 Governor  
4 House

Minnesota/South Dakota

Bergland  
Carter, Lillian (South Dakota)  
Schlesinger (South Dakota)  
Schultze  
Smith, Bobby

3 Senate  
1 Governor  
3 House

Montana

Andrus  
Costle  
Warren  
Watson

1 Senate  
2 House

\* We advise that this list not be distributed.

New England

Bergland  
Califano  
Cruikshank  
Eizenstat  
Embry (or Harris)  
Harris (or Embry)  
McKenna  
Marshall  
Rubenstein  
Schneiders  
Watson

Marginal  
Races

1 Senate  
1 Governor  
3 House

New York/New Jersey

Blumenthal  
Califano  
Carter, Chip  
Carter, Lillian  
Eizenstat (or Rubenstein)  
Embry (or Harris)  
Hall, Bob  
Harris (or Embry)  
Kreps  
Lipshutz (or Sanders)  
Marshall  
Mondale, Joan  
Sanders (or Lipshutz)

1 Senate  
1 Governor  
5 House

North Carolina/South Carolina

Carter, Chip  
Jordan, Hamilton  
Kreps  
Powell  
Strauss  
Wolff, Alan (Heller/textiles)

*Rosalynn  
Brown  
Moore  
Bergland*

2 Senate  
3 House  
(Governor)

Ohio/Western Pennsylvania

Bergland  
Bond, Langhorne (FAA)  
Carter, Chip  
Carter, Rosalynn  
Embry  
Hall, Bob  
Harris - cities (2)  
Kreps  
Marshall  
Schlesinger  
Watson

2 Governors  
9 House

\* We advise that this list not be distributed.

Pennsylvania (Eastern) - Kostmayer, Edgar

Cleland (Kostmayer)  
Hall, Bob  
Harris  
Powell (Kostmayer)  
Watson

Texas

Aragon  
Blumenthal  
Chavez, Fabian  
Duncan, Charlie  
Eizenstat (House)  
Harris  
Kreps  
Marshall  
Medina, Bill  
Moore, Frank  
Olivarez  
Powell  
Schlesinger  
Schultze  
Strauss  
Watson

Marginal  
Races

1 Senate  
1 Governor  
5-6 House

West Virginia

Adams  
Andrus  
Bergland  
Bingham, Eula  
Harris  
Marshall  
Moore, Frank  
O'Leary, John  
Schlesinger  
Schultze  
Scott, Bob

1 Senate

Virginia

Andrus

1 Senate  
1 House

\* We advise that this list not be distributed.

THE CHAIRMAN OF THE  
COUNCIL OF ECONOMIC ADVISERS  
WASHINGTON

July 19, 1978

MEMORANDUM FOR THE PRESIDENT

From: Charlie Schultze <sup>CL-5</sup>  
Barry Bosworth <sup>BB</sup>

Subject: The Voluntary Deceleration Program  
and Organized Labor

The Problem

Organized labor has been critical of the Administration's anti-inflation policy. Both publicly and privately, labor leaders have stressed the difficulties with and obstacles to their cooperation with a voluntary deceleration program. More recently, they have become extremely concerned about our emphasis on the need to get greater-than-average deceleration on the part of the very large unions which have won particularly sizable gains in recent years. They make two points:

1. The deceleration program is likely to take on an anti-union bias.
2. Public statements of this kind are counterproductive and simply "get labor's back up."

As a result, virtually no progress has been made on the wage side of the anti-inflation program. This is disturbing, since the effort simply cannot succeed without contributions from labor. If we are to look forward to moderation in the rate of inflation, it is absolutely imperative that the very big gains won by the large unions in recent years be brought more in line with the average. Because labor represents about 75 percent of national income, compared to 10 percent for profits, it is crucial that moderation of wages, as well as prices, be an integral part of any anti-inflation program.

Background: The Role of Relative Wage Gains  
in Inflation

1. Real wage gains of American workers.

- o Real hourly earnings (earnings adjusted for inflation) of the average industrial worker (nonsupervisory employee) rose at an average annual rate of only 0.7 percent between 1969 and 1977, compared to a 1.9 percent average gain in the 1961-69 period.
- Two recessions and inflation have sharply limited the income gains of all Americans; the situation is not limited to workers.
- The poor real-earnings record reflects the combined effects of (i) sharp slowdown in productivity growth, (ii) the fact that much of the growth in labor compensation has been allocated to higher employment payroll taxes and private fringe benefit programs rather than increased take-home pay, and (iii) the sharp increase in fuel and food prices.
- The labor share (including fringe benefits) of total income has actually increased slightly over the last decade.
- o Thus, the problem is a lack of growth in the size of the pie rather than a deterioration in any one group's share.

2. But this situation is not applicable to all workers.

- o In those industries in which competitive market forces are not very strong and in which large, powerful unions bargain with management over wages and fringe benefits, real earnings have grown considerably in recent years.
- o In highly concentrated or regulated industries, there is frequently little resistance to wage demands by management.
- The increased labor costs can be passed along to buyers with little adverse effect on sales volume.

- o For example, in nine major industries in which labor's bargaining position is strong (coal, iron ore, trucking, railroads, telephone, steel, aluminum, autos, and tires), hourly earnings increased by 126 percent from 1967 to 1977. These nine industries employ 4.3 million workers (not all of whom are unionized).
  - This compares to 99 percent for the entire private nonfarm economy.
  - If fringe benefits are taken into account, it is likely that the widening gap between workers in these highly unionized industries and the rest of the economy would be even more dramatic.
- o The relatively large wage gains of workers in major unions do not appear to be attributable to relatively tight labor market conditions.
  - Employment in these nine industries -- taken together -- declined slightly between 1972 and 1977.
  - By contrast, it increased by 10 percent in the entire private nonfarm economy.
- o For workers in the large industrial unions there has been no slowing of real earning gains since the 1960s.
- o The problem is not simply union versus nonunion; but rather that workers in the very largest unions have stepped out of line with the rest of the economy.
  - During the last decade, there has been an unusually wide diversity of earnings increases, ranging from 140 percent for steel workers to 78 percent in apparel.

- o During the last year this differential has been narrowing; but through accelerating wage gains in the nonunion sector as employment markets have tightened.

-- This has added to the overall inflation.

3. The future course of inflation in the industrial sector of the economy will not, of course, depend solely upon what happens to the next round of wage settlements in the large union industries. But, some success in moderating the major union wage settlements in the forthcoming (1979) round of negotiations is absolutely critical to the credibility and viability of the program.

- o This does not mean that big unions are being blamed for the inflation. They did not "cause" the current inflation that began with the explosion of food and fuel prices in 1972-74; but they are an integral part of the price-wage spiral which keeps it going four years later.
- o Talk of moderating inflation in future years will seem absurd if these large unions again establish a pattern of 9-10 percent annual increases in the new bargaining round that begins with the Teamsters.
- o Voluntary restraint by others is wishful thinking if the highly visible union wage settlements flaunt the deceleration policy.
- o Price increases cannot be moderated so long as this type of labor contract sets a target for the rest of the economy.

#### Current Strategy

So far, our strategy in attaining the objective of moderating large union settlements has been based on two major elements:

1. Monitoring wages set by collective bargaining:
  - o We keep close track of impending labor/management negotiations.



- o Shortly before the negotiations begin, we contact both sides and ask them to discuss the situation. (We have already done this with railroad, postal, and paper negotiations.)
    - We solicit their views on the desired and probable outcomes of the negotiations.
    - We review the recent wage-price history of the industry and examine the implications for the Administration's inflation program.
    - We do not describe the exact features of a noninflationary settlement, much less suggest the terms of a settlement.
  - o After negotiations begin, we attempt to keep informed and to keep the White House informed, but we do not intervene in the negotiations between the private parties.
  - o As the need arises, contingency plans for minimizing the disruptive effects of a potential strike are studied.
  - o After a settlement is reached, we issue a statement detailing the cost of the agreement and its consistency with the Administration's anti-inflation program.
2. Stating publicly the need for a greater-than-average deceleration in wage settlements for those workers whose wage gains in recent years have been particularly large -- in particular, for those workers covered by the major union contracts discussed above:
- o We are seeking and expecting a 1/2 to 1 percent average deceleration in the annual rate of wage increase.
  - o But this clearly would not be enough for the large union settlements; their wages would still be growing more rapidly than others.
  - o Hence, we needed to make clear what was required, in order to build up public understanding and support.

### A Shift in Stance

We think our approach to date has gotten labor's attention; it may have brought them to the point where, in addition to being critical, they are also worried. They may now be more receptive to a positive discussion than they were in April. This approach has had political costs, but they were probably necessary.

While we cannot afford to abandon public comment -- since it is about the only lever we have -- it is time to reopen a discussion with labor. We can afford to tone down our public comments.

As George Meany has repeatedly told us, he does not control the bargaining policy of AFL-CIO member unions. Moreover, the two most important settlements coming up involve unions which are not AFL-CIO members -- the Teamsters and the UAW. While we should welcome any discussions with Meany -- should he wish them -- we need to initiate quiet discussions with individual union leaders. In particular, we should try to explore with them the broad outlines of what a "noninflationary" settlement would mean, trying to get them to be forthcoming with suggestions. This might help us both to develop some acceptable approaches for application to specific cases and to elicit more understanding for our problem.

Bob Strauss will have a better chance of succeeding in these discussions if he has the assistance of someone with considerable experience with labor negotiations.

- o Bosworth, Schultze and Strauss do not have that kind of experience.
- o Even under the best of circumstances, such discussions won't be all sweetness and light. To use Secretary Marshall in this role -- as anti-inflation negotiator with individual unions -- could detract from his other relationships with labor, which are important to the Administration on a wide variety of fronts.

We have talked to Bob Strauss and he agrees. We will be looking for the right person.

These discussions may produce no more results than the discussions last year with John Dunlop's Labor-Management Group. However, we do have a better grasp

of the problem and, we think, an understanding on the part of many union leaders that something has to be done. We also feel that discussions with individual leaders will be more productive than those with the Federation. In any case, a thorough exploration of the alternative options will provide us with more informed judgments as to the direction we ought to take.

[We have discussed the substance of this memo with Bob Strauss although he has not read it. Bob agrees with us.]

THE WHITE HOUSE

WASHINGTON

July 22, 1978

MEMORANDUM FOR THE PRESIDENT

FROM: STU EIZENSTAT

*Stu*

SUBJECT: Schultze, Bosworth Memo Re: The Voluntary  
Deceleration Program and Organized Labor

I generally concur with this memorandum. However, there are additional explicit steps which we are looking into.

Shortly after you forwarded Secretary Marshall's anti-inflation proposal to me which he discussed with you this week, I met at some length with him and his deputies.

My opinion was that the proposal was sufficiently meritorious to merit further consideration. I called and we had a meeting today with Strauss, Bosworth, Schultze, Marshall and our respective staffs.

There was a complete consensus among the group that:

- a. our current inflation program is not succeeding and has no "teeth";
- b. while additional technical work is necessary on Ray's proposal, its general thrust is important in moving us into the next -- and tougher -- "phase" of our anti-inflation program -- namely a phase which would have much more explicit "standards" (guideposts) tied together with specific teeth in the form of government action taken toward those industries and unions which fail to follow the standards. This standard plus a procurement penalty system is the basis for England's extraordinarily successful program.

There is already a working group looking at Okun-type tax incentive policies. This interagency working group is pessimistic about such proposals.

We concluded at the meeting that this same group would staff out Ray's suggestions with the idea of having a meeting with you in the next 10 days-2 weeks. We will do our utmost to keep this quiet and will likely present this to you verbally first.

ID 783703

THE WHITE HOUSE

WASHINGTON

DATE: 19 JUL 78

FOR ACTION: STU EIZENSTAT *attached*

HAMILTON JORDAN

LONDON BUTLER

INFO ONLY: THE VICE PRESIDENT

BOB STRAUSS

SUBJECT: SCHULTZE BOSWORTH MEMO RE THE VOLUNTARY DECELERATION  
PROGRAM AND ORGANIZED LABOR

+++++  
+ RESPONSE DUE TO RICK HUTCHESON STAFF SECRETARY (456-7052) +

+ BY: 1200 PM FRIDAY 21 JUL 78 +  
+++++

ACTION REQUESTED:

STAFF RESPONSE: ( ) I CONCUR. ( ) NO COMMENT. ( ) HOLD.

PLEASE NOTE OTHER COMMENTS BELOW:

*Bill - check if London  
on SAT re handing -  
prob should be attached to  
London's briefing paper  
for Pres's meeting  
7 heavy on Mon.  
Pres showed definitely  
see before heavy  
note - whether  
or not other  
comments are  
in*

1:30 PM

THE WHITE HOUSE

WASHINGTON

July 24, 1978

MEMORANDUM FOR: THE PRESIDENT  
FROM: LONDON BUTLER *LB*  
SUBJECT: Meeting with George Meany

DATE: Monday, July 24, 1978

TIME: 1:30-1:45pm

LOCATION: Oval Office

I. BACKGROUND, PRESS PLAN AND PARTICIPANTS

A. Background: This meeting is a result of Mr. Meany's telephone call to you a week-and-a-half ago. Mr. Meany is coming in to talk about his unhappiness with Barry Bosworth.

You received this morning a memorandum from Charlie Schultze and Barry describing the importance of organized labor to the anti-inflation program. Their memorandum explains that the very largest unions have stepped out of line with the rest of the economy; if we are to look forward to moderation in the rate of inflation, it is absolutely imperative that the very big gains won by the largest unions in recent years be brought more in line with the average.

Although Mr. Meany has publicly agreed with you that inflation is the number one problem facing American workers, the AFL-CIO has not yet taken any constructive steps to help with our anti-inflation program. Recently, Ray Marshall has encouraged the AFL-CIO to form an anti-inflation subcommittee of its Executive Council; this subcommittee would meet regularly with the anti-inflation task force of the EPG. Ray's approach would help "regularize" the inflation dialogue between the Administration and organized labor.

B. Press Plan: No press will be present.

C. Participants: Mr. Meany, Ray Marshall, Landon Butler

## II. TALKING POINTS

- You understand the realities of the collective bargaining process and of internal union politics: politically, it is very difficult for an elected labor leader to cooperate with a voluntary anti-inflation program.
- You do not want the Administration's anti-inflation program to develop an anti-union bias.
- Nevertheless, you must frankly state to Mr. Meany that the Administration cannot ignore the effect which the major union settlements have on the rate of inflation. If we are to look forward to moderation in the rate of inflation, it is absolutely imperative that the very big gains won by the large unions in recent years be brought more in line with the average.
- You hope that the Administration and organized labor can find an effective way to regularize the anti-inflation dialogue. You don't want our public statements to continue if they are counter-productive; on the other hand, you don't want to create a committee which quietly sweeps the inflation problem under the rug.
- You are prepared personally to work with Mr. Meany and find effective alternatives to Barry Bosworth's public approach.





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MEMORANDUM FOR THE PRESIDENT

FROM: JERRY RAFSHOON

RE: Talking Points for Cabinet Meeting

In discussing my role at the White House you should stress two major points:

1. What my office will try to do
2. The importance of their full cooperation.

Specifically:

- We have failed to project our goals, themes and programs to the public clearly and coherently enough.
- We need to organize our communication, to be thematic in order to make our message meaningful.
- We will be identifying priorities related to our basic themes.
- Rafshoon is the right person to do this job because he knows my goals, my priorities and my basic philosophy.
- There will be no false packaging - just better organization of the message.
- Rafshoon will be meeting with each of you individually to discuss his operation. He needs your complete cooperation. He will also be working closely with your public information and political staffs.

THE WHITE HOUSE

WASHINGTON

7-24-78

To Bob Lipschutz

Jack Watson has requested additional personnel to accommodate interagency and urban program coordination.

a) I do not wish to increase total White House slots.

b) Shift from operating to professional staff slots is approved. Hugh Carter is prepared to help with this.

c) A total of five (professional plus clerical) with salaries amounting to not more than \$125,000/year should be adequate.

Work this out with Jack & Hugh.

Timney

cc Jack, Hugh

THE WHITE HOUSE  
WASHINGTON

7/24/78

Mr. President:

Jay Solomon has requested a phone conversation with you this afternoon concerning a personnel matter at GSA. Lipshutz and Jody concur with his request.

☒ approve ☐ disapprove

Phil

*Phil*

*done*  
*J*

THE WHITE HOUSE

WASHINGTON

7/23/78

Mr. President:

Frank Moore called last nite to  
inform you that you did not need to call  
Sen. Schweiker (Pa.) on the Greek-Turkey  
issue. He has talked with him.

Phil

PLQ

THE WHITE HOUSE

WASHINGTON

7/22~~2~~/78

Mr. President:

1. Shall I arrange church for 10:00 am  
with Chaplain Reed at Camp David?

☒ yes ☐ other

2. What time do you want to depart David  
for Washington on Sunday?

7:00 p.m.

J

Phil

Phil

THE WHITE HOUSE  
WASHINGTON

July 24, 1978

Landon Butler

The attached was returned in  
the President's outbox. It is  
forwarded to you for your  
information.

Rick Hutcheson

	FOR STAFFING
	FOR INFORMATION
/	FROM PRESIDENT'S OUTBOX
	LOG IN/TO PRESIDENT TODAY
	IMMEDIATE TURNAROUND
	NO DEADLINE
	LAST DAY FOR ACTION -

ACTION  
FYI

	ADMIN CONFID
	CONFIDENTIAL
	SECRET
	EYES ONLY

	VICE PRESIDENT
	EIZENSTAT
	JORDAN
	KRAFT
	LIPSHUTZ
	MOORE
	POWELL
	WATSON
	WEXLER
	BRZEZINSKI
	MCINTYRE
	SCHULTZE

	ARAGON
	BOURNE
/	BUTLER
	H. CARTER
	CLOUGH
	COSTANZA
	CRUIKSHANK
	FALLOWS
	FIRST LADY
	GAMMILL
	HARDEN
	HUTCHESON
	JAGODA
	LINDER
	MITCHELL
	MOE
	PETERSON
	PETTIGREW
	PRESS
	RAFSHOON
	SCHNEIDERS
	VOORDE
	WARREN
	WISE

	ADAMS
	ANDRUS
	BELL
	BERGLAND
	BLUMENTHAL
	BROWN
	CALIFANO
	HARRIS
	KREPS
	MARSHALL
	SCHLESINGER
	STRAUSS
	VANCE

Electronically Copy Made  
by Federal Bureau of Investigation

C

THE WHITE HOUSE  
WASHINGTON

7/22/78

Mr. President:

Sec. Marshall needs to talk with you  
before the Cabinet meeting on Monday to  
report on:

His meeting with George Meany and

The status of Labor Law Reform.

He said a phone conversation would be  
fine. You can reach him at home all week-end.

Phil

Phil

Met w Meany Fri - noncommittal  
re inflation

Contact through Sec Marshall  
Reform prob. dead



9:00 AM

THE WHITE HOUSE

WASHINGTON

July 22, 1978

MEMORANDUM FOR THE PRESIDENT

FROM: Jack Watson *Jack*  
Gene Eidenberg *GE*

SUBJECT: PROPOSED AGENDA FOR THE  
CABINET MEETING ON MONDAY,  
JULY 24, 1978 (9:00 A.M.)

I. Miscellaneous Items

My new deputy, Gene Eidenberg, will be attending his first Cabinet meeting. You may wish to introduce him to the Cabinet. He has assumed the position of Deputy Assistant for Intergovernmental Affairs and Deputy Secretary to the Cabinet. He comes to your staff from his prior position as Deputy Under Secretary for Intergovernmental Affairs at HEW.

For your information:

- Joseph B. Anderson, a White House fellow, will attend the Cabinet meeting with Juanita Kreps;
- Charles Duncan will attend for Harold Brown;
- Frank Carlucci will attend for Admiral Turner;
- Benjamin Civiletti will attend for Judge Bell;
- Jay Janus will attend for Pat Harris.

Juanita has asked that I distribute copies of a report entitled "The Management of Weather Resources." I have placed copies of the Report at the table for each Cabinet member.

II. Foreign Affairs

You may wish to begin the substantive agenda with a report on the Bonn Summit.

Cy Vance has indicated that he will be prepared to report briefly on the London Middle East talks and his upcoming return trip to the area in August.

### III. Domestic Affairs

- Bob Strauss would like you to stress to the Cabinet the importance of each agency developing an anti-inflation effort. Each Department is working on specific anti-inflation efforts aimed at having a short-term beneficial impact. The early indications of what is forthcoming are not encouraging. A request to each Secretary that they emphasize this issue to their sub-Cabinet officials would be helpful. Bob is prepared to elaborate on this if you call on him.
- Scotty Campbell has asked that some time be devoted to discussing the status of civil service reform. The House Committee on Government Operations unanimously recommended approval of the Reorganization Plan on July 19. Senate Committee action is expected soon. The Plan should become law August 11, establishing:

- an Office of Personnel Management;
- a Merit Systems Protection Board;
- a Federal Labor Relations Authority.

The Civil Service Reform Bill as reported by both Committees contains most of the features the Administration is seeking. However, the House bill contains significant changes which we must remove. For example,

- preserves the "rule of three" thus limiting hiring choice;
- weakens the proposed Senior Executive Service by making it experimental and limited in duration;
- adds the vetoed Firefighters bill;
- permits arbitration of job classification disputes.

Scotty will be calling upon the Cabinet Secretaries for help in getting the necessary changes on the floor of the House and Senate. He is asking that you personally request the Cabinet to continue its strong efforts on behalf of our Bill.

-- Other Current Domestic Priorities

- Urban Policy -- Anne Wexler can report substantial progress with a number of the urban policy bills last week.
- Hospital Cost Containment -- Joe Califano may have something to report on his discussions with Senators Nelson and Talmadge to salvage something this year.
- Energy -- Jim Schlesinger can report on the schedule for the natural gas bill and the anticipated filibuster. Every department has an interest in getting cloture once the anticipated filibuster begins.

Frank Moore has asked that you remind the Cabinet that after the House recess and Labor Day break, election campaigning will intensify. To date, the Carter family, the Mondale family, the Cabinet and senior White House staff have made more than 450 appearances. The Democrats we are helping are very appreciative. September and October are critical months, and Frank is suggesting that each Secretary devote 4 - 5 days per month to trips on behalf of candidates. Frank's staff continues to coordinate this effort for the Administration.

THE WHITE HOUSE  
WASHINGTON

July 24, 1978

Stu Eizenstat  
Bob Lipshutz  
Jody Powell  
Jerry Rafshoon

The attached was returned in  
the President's outbox today  
and is forwarded to you for  
your information.

Rick Hutcheson

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ACTION  
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*have delivered  
 to JAY  
 ASAP*

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	HARRIS
	KREPS
	MARSHALL
	SCHLESINGER
	STRAUSS
	VANCE

THE WHITE HOUSE  
WASHINGTON

7/24/78

Mr. President:

Bob Lipshutz recommends  
that you sign the attached  
memo.

According to Bob, Jody and  
Jerry concur.

Rick

THE WHITE HOUSE

WASHINGTON

July 24, 1978

MEMORANDUM FOR:

Jay Solomon  
Administrator of General Services

SUBJECT:

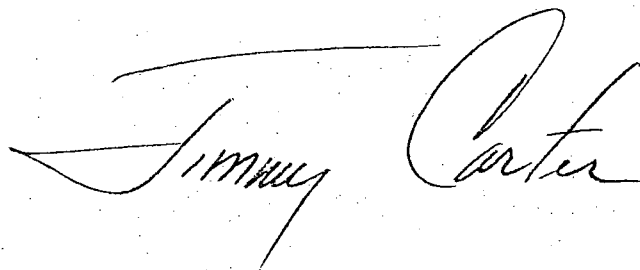
Allegations Regarding Operations of  
the General Services Administration

Corruption in government is intolerable. For that reason I am deeply disturbed by the allegations of wrongdoing within the General Services Administration that have recently come to my attention.

These allegations describe a pattern of misconduct extending over many years and ranging from abuse of Federal authority to criminal practices such as fraud. If these charges are true, an extremely serious breach of the public trust has occurred.

I support and commend the steps you have taken so far to bring this matter to light and to bring those responsible to justice. I will back you fully in whatever procedural, personnel, organizational, and other actions are needed.

To these ends, by copy of this memorandum, I am asking the Attorney General to provide you with whatever assistance you and others in GSA who are responsible for conducting these investigations may require, both to complete your investigations and to take appropriate and rapid remedial measures.

A handwritten signature in dark ink, reading "Jimmy Carter". The signature is written in a cursive, flowing style. The first name "Jimmy" is written with a large, sweeping initial "J" that extends upwards and to the left. The last name "Carter" is written with a large, sweeping initial "C" that extends upwards and to the right. The signature is positioned in the lower right quadrant of the page.

THE WHITE HOUSE  
WASHINGTON

7/24/78

rick--

bob lipshutz brought this  
in...(jay solomon had been  
asking about it earlier  
today/phil wise)...

bob said that the president  
had asked for this...that  
jerry rafshoon and jody have  
seen it as well as bob, and  
"approve" wording.

f.y.i.,...and also, please  
have retyped, with today's  
date.

thanks--susan



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*have  
reply need*

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	VICE PRESIDENT
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	KRAFT
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	MOORE
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	SCHULTZE

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	HUTCHESON
	JAGODA
	LINDER
	MITCHELL
	MOE
	PETERSON
	PETTIGREW
	PRESS
✓	RAFSHOON
	SCHNEIDERS
	VOORDE
	WARREN
	WISE

THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR: JAY SOLOMON  
Administrator  
General Services Administration

SUBJECT: Allegations Regarding Operations  
of the General Services Administration

*many* Corruption in government is intolerable. For that reason ~~as you know~~ I am deeply disturbed by the allegations of wrongdoing within the General Services Administration that have recently come to my attention.

These allegations describe a pattern of misconduct extending over ~~a period of~~ years and ranging from abuse of Federal authority to criminal practices such as fraud. If these charges are true, an extremely serious breach of the public trust has occurred.

I support and commend the steps you have taken so far to bring this matter to light and to bring those responsible to justice. I will back you fully in whatever procedural, personnel, organizational, and other actions are needed.

To these ends, by copy of this memorandum, I am asking the Attorney General to provide you with whatever assistance you and others in GSA who are responsible for conducting these investigations may require, both to complete your investigations and to take appropriate and rapid remedial measures.

cc: Griffin B. Bell  
Attorney General

THE WHITE HOUSE  
WASHINGTON

July 24, 1978

The Vice President  
Hamilton Jordan  
Stu Eizenstat  
Tim Kraft  
Bob Lipshutz  
Frank Moore  
Jody Powell  
Jack Watson  
Anne Wexler  
Zbig Brzezinski  
Jerry Rafshoon

The attached was returned in the President's  
outbox today and is for appropriate  
handling.

Rick Hutcheson

CONFIDENTIAL ATTACHMENT

The First Lady  
cc: Joe Aragon  
Hugh Carter  
Midge Costanza  
Nelson Cruikshank  
Jim Gammill  
Richard Harden  
Bunny Mitchell  
Esther Peterson  
Richard Pettigrew  
Phil Wise

WASHINGTON

~~CONFIDENTIAL~~

## SENIOR STAFF

I expect every member of the White House staff to obey the law. Whether you agree with the law or whether or not others obey the law is totally irrelevant. You will obey it, or you will seek employment elsewhere.

I expect that you will convey my feelings directly and in no uncertain terms to every member of your staff.

Jimmy Carter

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	VICE PRESIDENT
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	PRESS
	RAFSHOON
	SCHNEIDERS
	VOORDE
	WARREN
	WISE

THE WHITE HOUSE  
WASHINGTON

JODY:

Hamilton wants to know if  
this is ok with you - please return,  
so we can distribute it.

Eleanor

7/24

Rich:  
please distribute.  
E. 7/24

FOR STAFFING

FOR INFORMATION

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*memo*

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POWELL

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ADAMS

ANDRUS

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BLUMENTHAL

BROWN

CALIFANO

HARRIS

KREPS

MARSHALL

SCHLESINGER

STRAUSS

VANCE

THE WHITE HOUSE  
WASHINGTON

July 24, 1978

The Vice President  
Hamilton Jordan  
Stu Eizenstat  
Tim Kraft  
Bob Lipshutz  
Frank Moore  
Jody Powell  
Jack Watson  
Anne Wexler  
Jim McIntyre  
Jerry Rafshoon  
Hugh Carter

Re: Cabinet Summaries

The attached was returned in the  
President's outbox today and is forwarded  
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Rick Hutcheson

EYES ONLY

CONFIDENTIAL ATTACHMENT



THE WHITE HOUSE  
WASHINGTON

July 24, 1978

Charlie Schultze

The attached was returned in  
the President's outbox. It is  
forwarded to you for appropriate  
handling.

Rick Hutcheson

REGULATION REFORM

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	POWELL
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	MCINTYRE
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	KREPS
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	SCHLESINGER
	STRAUSS
	VANCE

THE CHAIRMAN OF THE  
COUNCIL OF ECONOMIC ADVISERS  
WASHINGTON

July 22, 1978

Charles  
J

MEMORANDUM FOR THE PRESIDENT

FROM: Charlie Schultze *CLS*

Subject: CEA Weekly Report

Proposition 13 Research. Bill Nordhaus has been asked to undertake, with Jack Watson's office, coordination of research within the Administration on the impact of Proposition 13 in California. More than a half-dozen agencies are studying the impact of Proposition 13 on the general economy, on California's economy, on the Federal budget, and in other States. At a meeting last week, CEA established a coordinating mechanism to avoid duplication of research efforts within the government or under contracts to Federal agencies. As research results become available, we will direct a process for sharing results and identifying areas for further analysis.

GAO Coal Strike Audit. I learned this week that Congressman Dingell has asked the General Accounting Office (GAO) to review and assess by September 1 the handling of the coal strike by the Administration. In particular, he is curious about the DOE/CEA estimates on the economic impact of the coal strike, and the reasons that those estimates were not on the mark. As you will recall, we prepared two sets of estimates of coal-strike impact -- an "optimistic" case that was very close to correct throughout the strike, and a "pessimistic" case that we relied upon, for prudent planning purposes, in our representations in Court and statements to the public. GAO has asked for all the internal documents. We suspect Dingell is trying to embarrass the Administration. CEA has called a meeting on Monday to coordinate the Administration's response to GAO.

*be aggressive*  
Regulation Reform. CEA's staff has been working actively with a variety of agencies on regulatory reform issues during the past week. Agency comments provided as part of the 6-month assessment of the Regulatory Analysis Program have been received, and a meeting was held last week to discuss the proposals. A draft statement of proposed modifications in the review program will be circulated to agencies next week and will be sent to you as soon as it has received full agency comment.

CEA also is chairing an EPG deputies group, which met last week, that is charged with laying out an agenda for regulatory reform efforts over the next 2-1/2 years. Several papers are being prepared for the EPG by members of that group. Ultimately, they will result in a series of regulatory reform proposals for your approval.



# WITHDRAWAL SHEET (PRESIDENTIAL LIBRARIES)

FORM OF DOCUMENT	CORRESPONDENTS OR TITLE	DATE	RESTRICTION
Cabinet Summaries	Andrew Young to Pres. Carter, 1 pg., re: UN activities	7/21/78	A
Memo	Brown to Pres. Carter, w/attachments 4 pp., re: Defense Summaries	7/21/78	A
Report	Weekly Legislative Report, 15 pp.	7/24/78	A
Memo	Moore & Beckel to Pres. Carter, 3 pp., re: Turkish Arms Embargo	7/21/78	A
Memo	David Aaron to Pres. Carter, w/attachments 10 pp., re: Puerto Rico	nd	A
Memo	Brzezinski to Pres. Carter, w/attachments 4 pp., re: Turkish Arms Embargo	7/21/78	A

## FILE LOCATION

Carter Presidential Papers-Staff Offices, Office of the Staff Sec.-Presidential Handwriting File, 7/24/78 [1] Box 96

## RESTRICTION CODES

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Department of Energy  
Washington, D.C. 20585

July 21, 1978

MEMORANDUM FOR:

THE PRESIDENT

FROM:

JIM SCHLESINGER

SUBJECT:

Weekly Activity Report  
July 17 - July 23, 1978

1. National Energy Act. Senator Byrd has indicated his intent to push through the natural gas bill beginning the week after next. He and Howard Baker will be working to get 60 votes for cloture, and Byrd has indicated he will stick with the bill until cloture and final passage have been achieved. With the Senate majority and minority leadership actively working and committed to passage, the outlook appears promising for action by mid-August in the Senate. Quick passage of the conservation and utility rate reform bills would follow.
2. Oil Price Rulemakings. The Department intends to publish within the next few days two rulemakings: the first would improve producer incentives for potentially high-yield tertiary (largely chemical) oil recovery techniques by allowing oil produced by such techniques to receive the world price, and the second would ensure continued production from stripper wells that are combined into a larger production unit by continuing to give production from that larger unit a deregulated price. Both of these actions are necessary to maintain U.S. production; neither is tied directly to current negotiations on the Wright amendment (which would deregulate additional stripper well production).
3. Synthetics from Coal Plants. Recently, I participated in contract signing ceremonies with Senators Byrd and Randolph, and Congressman Staggers for DOE-funded design studies on the SRC-II (coal liquefaction) process and with Senator Ford on the SRC-I (coal solids) process. There is intense Congressional interest in these two processes as potential major contributors to the mid-range energy problem using coal as the resource base both for synthetic liquids and for a clean solid with good emission characteristics. I indicated that the Administration supported the two studies and that the contracts provided for four phases from design through operation. The contracts we signed commit us only to the first phase (design), and the government retains the ability to terminate the contracts after any phase. We anticipate that both design studies and financial negotiation will be successful.



THE WHITE HOUSE  
WASHINGTON

July 24, 1978

Secretary Adams

The attached was returned in the President's outbox. It is forwarded to you for appropriate handling.

Rick Hutcheson



THE SECRETARY OF TRANSPORTATION  
WASHINGTON, D.C. 20590

July 21, 1978

MEMORANDUM FOR THE PRESIDENT

ATTENTION: Rick Hutcheson, Staff Secretary

FROM: Brock Adams

SUBJECT: Significant Issues for the Week of July 17

International Terrorism - After our telephone discussion on Tuesday morning, I testified before the Aviation Subcommittee of the House Public Works Committee in support of legislation necessary to implement the Montreal Sabotage Convention. The bill also contains provisions for additional prosecution and extradition measures consistent with the Bonn Summit Agreement on Terrorism. I also testified in favor of language which would allow the U.S. to act unilaterally in examining security procedures at foreign airports, publicizing dangerous airports, and imposing restrictions on U.S. air service to such airports. I have discussed this with Zbig Brezinski and our staffs are now working on coordination among the effected Departments and Agencies.

Rail Matters - I met this week with Ed Jordan, Chief Executive Officer of ConRail, and I believe he is taking strong steps to improve the management situation at ConRail. I urged him to keep at this as I believe better management is crucial to ConRail's ability to meet the goals in its business plan.

As part of my efforts to make public our concern for rail problems, I will be in Iowa on the 21st at the request of Senator Dick Clark to inspect track conditions on Iowa railroad branchlines and discuss with farmers the shortage of grain cars and freight service problems.

In addition, you should be aware that the strike of the Brotherhood of Railway Clerks at the Norfolk & Western (N&W) Railroad appears deadlocked. The current N&W strike is a legal one and involves the very basic issue of replacing clerical employees with computers. The automation issue could cause the clerks to strike other railroads when the procedures under the Railway Labor Act are exhausted. It could be difficult for the Administration to step in with emergency measures because of the precedent in the coalminer's strike.



Airline Regulatory Reform - The House Rules Committee met this week but did not vote a rule for either the Airline Noise or Regulatory Reform bills. Testimony from Members including Bizz Johnson, Gene Snyder, Charlie Vanik, and Richard Gephardt was opposed to the Ways and Means Committee request for a closed rule on the Noise bill. Sensing the negative feelings on the issue, Dick Bolling (a supporter) asked for adjournment without voting. The Rules Committee was to have considered the Regulatory Reform bill on Wednesday, but this was pulled at the request of Bizz Johnson who asked Rules to defer action on both bills until next week in the House or until the controversy is settled. I talked again to Bizz on Wednesday and have asked if he wants me to call any of the Rules Committee Members. He said no - he is working the problem, but would call me if he needed any further help. I am hopeful that action on both bills can begin again next Tuesday.

DOT Appropriations Bill - Both the Senate and the House accepted the Conference Report on the DOT FY 1979 appropriations this week by a voice vote. We are very close to your original request, exceeding program levels by only two percent and outlays by less than one percent. I want to again urge you to invite the Chairmen and Ranking Minority Members of the House and Senate Appropriations Committees and Subcommittees for a bill signing ceremony. This ceremony would offer a good opportunity to signal the Congress as to what is acceptable and to praise them for holding the line against considerable sentiment for higher spending levels. *ok*

THE WHITE HOUSE  
WASHINGTON

July 24, 1978

Secretary Blumenthal

The attached was returned in  
the President's outbox. It is  
forwarded to you for appropriate  
handling.

Rick Hutcheson



THE SECRETARY OF THE TREASURY  
WASHINGTON 20220

July 21, 1978

F.Y.I.  
*Mike*  
*A*

MEMORANDUM FOR THE PRESIDENT

Subject: Highlights of Treasury Activities

Market reaction to the Bonn Summit meeting has been modest, and trading quiet. However, with release of Japanese trade figures showing a further increase in the surplus for June, the yen appreciated by about one-half percent.

The Ways and Means Committee continues mark-up Tuesday on the Jones Compromise. While Jones seems to have sufficient votes to carry, even its adherents will offer amendments, and the Compromise may get loaded down like a Christmas tree. If this happens, there is an outside chance that a simple and more acceptable version might supplant Jones in Committee or on the floor. Treasury staff is working closely with Committee liberals as mark-up proceeds.

I have stressed the excellent Summit results in press backgrounders this week and will do so again on Meet the Press this Sunday.

*You did well*

EPG on Monday will examine detailed means of cutting FY 1979 spending by \$3-5 billion, an idea you endorsed in principle two months ago. If the detailed plans are feasible, we will probably ask you to announce the cut next week, for maximum public impact.

*ok*

*Mike*

W. Michael Blumenthal



THE SECRETARY OF HOUSING AND URBAN DEVELOPMENT  
WASHINGTON, D. C. 20410  
July 21, 1978

MEMORANDUM FOR: The President  
Attention: Rick Hutcheson, Staff Secretary

SUBJECT: Weekly Report of Major Departmental Activities

Small Cities Programs in Final Stages of Funding Process. The Department has received more than 6,000 preapplications for funds totaling nearly \$3 billion under the Community Development Block Grant Small Cities Program. After evaluation of the preapplications, the Department anticipates inviting between 1,200 and 1,500 communities with populations of 50,000 or less to submit full applications for the \$614 million in available funds. The program enables smaller communities to fund a variety of projects benefitting low and moderate income persons. Congressional notifications of communities receiving invitations to submit full applications are being made in cooperation with Frank Moore's office. An additional 194 applications totaling \$225,076,129 are now being reviewed under the Urban Development Action Grant Program for small cities. Funding requests range from a high of \$6,749,000 from Chelsea, Massachusetts, to a low of \$35,000 requested by Dowagiac, Michigan. This program requires that public and private funds be combined in projects which help revitalize distressed communities. A total of \$100 million is available for the program this fiscal year.

Single Family Housing FHA Mortgage Applications Continue Growth. During June, 56,888 applications for FHA single family mortgage insurance were received, an increase of 18 percent over June a year ago. Included in the total were 12,000 applications for conditional commitment of FHA mortgage insurance on homes yet to be constructed, a 24 percent increase over June 1977. A mortgage market survey routinely conducted by the Department each month shows that during June there was a one percent increase in the percentage of HUD field offices reporting an adequacy of mortgage funds available for financing FHA mortgages in their areas. This increase is the first since the beginning of the year and, while it is too early to predict a reversal in the recent trends indicating a tighter mortgage market, the turnaround is encouraging in light of the increasing number of FHA mortgage applications.

Department Sponsors First National Housing Rehabilitation Forum. Nearly 700 persons from 28 states attended a HUD-sponsored forum this week in Washington, D. C., on how local governments and neighborhood voluntary groups can use rehabilitation to revitalize older neighborhoods. Several successful models for rehabilitating decaying inner-city areas were cited and such methods as using nonprofit, neighborhood-based rehabilitation corporations were described.

Department Reorganization Nearly Complete. All ten Federal Regions are now operating under the new organization of the Department. The new organization will ensure that the Department more quickly processes applications for assistance and more effectively monitors field performance. Approximately 1,100 employees were affected by the reorganization. More than 400 are relocating, more than 200 are retiring, and approximately 250 employees have indicated they will resign. The balance of the affected employees have accepted other HUD jobs in the same metropolitan areas in which they now reside.

Pat

Patricia Roberts Harris



THE SECRETARY OF HEALTH, EDUCATION, AND WELFARE  
WASHINGTON, D. C. 20201

July 21, 1978

MEMORANDUM FOR THE PRESIDENT

SUBJECT: Weekly Report on HEW Activities

The following is my weekly report on significant activities in the Department of Health, Education, and Welfare:

- Cost Containment. The lack of party discipline which makes legislating today so difficult was dramatically demonstrated by Representative Russo's defection from our ranks in the Commerce Committee. After weeks of supporting Chairman Rogers, he quietly switched his vote without informing Rogers, any other Democratic leaders or the Administration. We are assessing the situation in Ways and Means, but many are interpreting Russo's defection as a signal that Chairman Rostenkowski wants to pull back from his compromise. (Russo is from Chicago.)

There is a glimmer of hope in the Senate. Senator Nelson has talked with Senator Talmadge and there is a chance that some serious cost containment provisions could be added to the Talmadge bill. These provisions would apply across the board, not just to Medicare and Medicaid and would yield savings of approximately \$30 billion over five years (approximately \$8-10 billion in Federal expenditures). The Finance Committee marked up the Talmadge bill today and did not consider the Nelson amendment. But he may offer the amendment when the Finance Committee meets again on the bill and this will probably occur within the next ten days.

- Prevention Speech. On Thursday, I will address the prevention convention sponsored by the AMA and Senator Kennedy. I still hope that you will be able to make a major prevention speech this year. One appropriate time: you could use the Surgeon General's report on prevention -- which should be ready in late September or early October -- as a take off point.
- Child Support Enforcement. On Wednesday I announced formation of Project Responsibility, which aims to more than double -- to a rate of \$1 billion per year by the end of FY 1979 -- the \$423 million in child support

collected by States in fiscal 1977 from absent parents on behalf of families receiving Aid to Families with Dependent Children (AFDC). As I have reported previously, this has been a highly successful program: From August 1, 1975 through March 31, 1978, States located almost 900,000 parents and collected \$1.1 billion on behalf of AFDC families, with a net saving to State and local governments of \$386 million. In the first half of fiscal 1978, more than 213,000 absent parents were located, 32 percent more than in the first half of fiscal 1977 (when 161,000 parents were located).

  
Joseph A. Califano, Jr.



THE WHITE HOUSE  
WASHINGTON  
July 24, 1978

Secretary Kreps

The attached was returned in  
the President's outbox. It is  
forwarded to you for appropriate  
handling.

Rick Hutcheson

THE SECRETARY OF COMMERCE  
WASHINGTON, D.C. 20230

*Juanita J*

July 21, 1978

FYI

REPORT TO THE PRESIDENT

Key economic data released this week indicate that:

- o The real gross national product increased in the 2nd quarter at a 7.4% annual rate, slightly less than had been expected but still a strong recovery from the 1st quarter;
- o The GNP fixed-weighted price index--the best available overall measure of inflation--increased in the 2nd quarter at a 10% annual rate;
- o Personal income in June continued to gain at a rate somewhat better than last year, but is probably not making any real improvement because of inflation;
- o Industrial production slowed to a gain of 0.3% in June, the smallest rise since February; however, housing starts in June surprisingly held to May's high rate of 2.1 million units on an annual basis.

Current estimates of the FY79 budget deficit are, to a significant degree, contributing unnecessarily to the inflationary expectations of individuals and businesses. I believe now is an opportune time for you, in consultation with the Congress, to reduce the Administration's FY79 budget request by approximately \$5 billion. Although some budget reductions are being considered within the Administration, it is important that we move quickly on this issue. Otherwise, action on individual appropriation bills by Congress could overtake Administration initiatives in this area. Past and current shortfalls in Federal program expenditures suggest that a reduction is realistic and viable without diluting program goals or accomplishments. A public announcement by you of an appropriate budget cut would be a clear and effective signal of your strong commitment to fighting inflation.

*ok -  
Let  
EDG  
give me  
a  
recommend-  
ation*

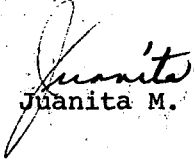
Preliminary regulations implementing the new policy on oil and gas equipment and technology exports to the Soviet Union are to be issued by the Department today, and will be effective immediately upon issuance. These preliminary regulations will be replaced with final regulations as soon as we are able to resolve a number of significant policy questions concerning such matters as coverage, retransfers from third countries, application to foreign subsidiaries, and application to Eastern Europe.



On Thursday I announced the Administration's package of short-term and long-term proposals to deal with the problem of sharply escalating product liability premiums, a problem which has become critical for certain industries. Our proposals are based on an 18-month interagency study and constitute a carefully balanced package directed to all three of the basic causes: uncertainties in the tort system, panic pricing of insurance, and the manufacture of unsafe products. The proposals, which will help business, have been welcomed by consumer groups as a sound way to address the problem.

My memorandum to you on export policy is being delivered to the White House today. I would like to discuss this matter with you after you have had the opportunity to review the memorandum

(In Progress with Senior Staff, expected 7/28)

  
Juanita M. Kreps



DEPARTMENT OF AGRICULTURE  
OFFICE OF THE SECRETARY  
WASHINGTON, D. C. 20250

C

July 21, 1978

MEMORANDUM TO THE PRESIDENT

THROUGH Rick Hutcheson  
Staff Secretary

SUBJECT: Weekly Report

TRADE. In a meeting with farmers in Anderson, S. C., the Secretary said that rumors that the administration is considering a restriction on U. S. grain exports to the Soviets are false. "I can say unequivocally that this administration recognizes the importance of grain sales both to the U.S.S.R. and to our own economy, and that we will continue to encourage the Soviets to satisfy their import needs with U.S. grains, soybeans, and agricultural products," the Secretary said.

USDA forecasts that world demand will remain strong for agricultural products during the 1978/79 marketing year. Continued expansion is expected in livestock feeding in the U.S. and in several major feed importing nations. With increased domestic use of feed grains and soybean meal and relatively large exports, U.S. grain stocks could be reduced slightly in 1978/79. Grain prices may average higher, particularly for wheat.

Harvesting in U.S.S.R. is behind year-ago level due to lateness of crop. The summer grain harvest in People's Republic of China rose by five million tons from last year.

HILL. The Senate Agriculture Appropriations Subcommittee approved a USDA fiscal 1979 budget at \$236 million over our request. That's down from the \$415 million figure in the House-passed bill, but \$50 million over the Senate Subcommittee staff recommendation. More than 15 amendments, most of them funding research, added to the total. The Subcommittee deleted some House-passed actions that the Secretary feels interfere with his management of the Department.

Both the Senate and the House adopted the conference report on the Agricultural Credit Act of 1978 and it is on its way to the White House.

An amendment that would prevent the transfer of USDA child nutrition programs to the proposed Department of Education was defeated in the Senate Committee on Governmental Affairs. Senator Talmadge announced he will fight the transfer when the Bill reaches the floor.

A handwritten signature in dark ink, appearing to read "M. Rupert Cutler". The signature is fluid and cursive, with a long horizontal stroke at the end.

M. RUPERT CUTLER  
Acting Secretary

**Community** WASHINGTON, D.C. 20506  
**Services Administration**



MEMORANDUM TO THE PRESIDENT

July 21, 1978

Attention: Rick Hutcheson, Staff Secretary

FROM: Graciela (Grace) Olivarez, Director  
Community Services Administration

SUBJECT: Weekly Report of Significant Agency Activities  
(July 17 - 21, 1978)

CSA Reauthorization Legislation

It is likely that the CSA reauthorization legislation S. 2090 and H.R. 7577 will be considered on the Senate and House floors next week. CSA Fiscal Year 1979 appropriations and urban policy amendments to the appropriations have been deferred in both Houses pending enactment of this legislation. Depending on the amount of time required for a Conference, I would respectfully request your consideration of a Rose Garden signing ceremony once this legislation reaches you. The original Economic Opportunity Act was signed by President Johnson 14 years ago on August 20, 1964.

Domestic Review of Solar Energy

CSA submitted several option papers this week to the White House Domestic Solar Policy Review Task Force. Many options were presented, including a suggestion that community action agencies develop and implement a program with small-scale methane digesters to convert existing farm wastes into energy. It is estimated that farm wastes total at least four quads per year of available energy. In addition, it was suggested that CETA funds be earmarked for a CSA solar installation program comparable to the CSA weatherization program.

VETS

At the request of the White House and the Department of Labor, discussions have been reopened with CSA staff members regarding the transfer to DOL of CSA's Veterans Education and Training Services (VETS) program. Although plans to transfer this program were almost completed in May, DOL decided to delay the transfer until plans could be reconsidered. The 7-year-old VETS program, which has been administered by the National League of Cities in 27 cities, has provided more than 90,000 veterans with assistance in many areas, including education, jobs and veterans benefits. Because DOL's appropriation request for \$100 million was cut to \$10 million, DOL plans to assimilate only 10 of CSA's 27 programs.



VETERANS ADMINISTRATION  
OFFICE OF THE ADMINISTRATOR OF VETERANS AFFAIRS  
WASHINGTON, D.C. 20420  
July 21, 1978

5

TO : The President  
THRU: Rick Hutcheson, Staff Secretary  
FROM: Administrator of Veterans Affairs

*Max [Signature]*

VA Presidential Update

Automating ZBB - This week we ranked hundreds of VA decision packages for the F. Y. 1980 budget. In what is perhaps a "first" in government, the process this year was automated to give instant screen display and recall of any and all of the rankings, and to permit swift visual presentation of the monetary impact of changes in ranking. In addition to greatly expediting management decisions, automated hard copy reports of final decisions will simplify preparation of our submission to OMB. Additional refinements of the entire ZBB process through further automation are already underway.

Minority Appointments - I am appointing Hilario H. Villalovas as Director of the San Francisco VA Regional Office. He has been Assistant Director of our Los Angeles Regional Office. We now have two Hispanic regional office Directors; one hospital Director; three hospital Assistant Directors; one hospital Chief of Staff and a top job Hispanic appointee in Central Office. Blacks occupy 14.9% of VA jobs at GS-9 and above (compared to 9.8% government wide), and women hold 17.8% of VA jobs at GS-12 and above (compared to 7.5% for total government.)

1st Class Travel - Once fairly commonplace for trips by VA headquarters people, I reduced such travel nearly 83% in my first 10 months. Just-in figures for the last quarter show 6 of 1,825 flights by first class - a percentage of only 0.32. In the last 9 months, only 0.44% of over 5,000 flights were first class. Stringent conditions I've imposed permit first class travel for only the most urgent of reasons, and apply to me as well as all other travelers.

Savings Bonds - During recent campaign, 17,000 VA employees became bond buyers for the first time, and another 11,000 increased their participation. Result: the investment in bonds has been increased by \$1 million a year. About 130,000 VA employees are investing almost \$4.6 million in bonds each month.

THE SPECIAL REPRESENTATIVE FOR  
TRADE NEGOTIATIONS  
WASHINGTON

July 21, 1978

MEMORANDUM FOR THE PRESIDENT

FROM: Ambassador Robert S. Strauss

SUBJECT: Weekly Summary

I am pleased that the firmness of our negotiating posture developed before the Ways and Means Committee seems to be very well received -- particularly in agricultural areas of the country and it is my intention to keep the pressure on and to keep the country on notice that they are being represented aggressively and sensibly. I am also meeting with Senate Finance and House Ways and Means members with respect to eventual passage of the Trade Bill this coming year if we ever achieve one. Hopefully, the political consensus for its passage can be put together before it's introduced. I bring this to your attention because it is an issue that is going to be before you more and more in the next few months. Our immediate problem relates to the expiration of the waiver of countervailing duties on 1/3/79. I doubt that we can get an extension and this will cause serious trade disruptions and negotiating problems.

A summary with respect to inflation activities is being furnished in a separate document and I will continue to furnish them on a reasonably regular basis.



United States  
Environmental Protection Agency  
Washington, D.C. 20460

July 21, 1978

C  
The Administrator

WEEKLY REPORT TO THE PRESIDENT

FROM: Douglas M. Costle *DMC*

I thought you would be interested in a brief summary of the progress we have achieved toward national compliance with our pollution control laws. Although we have had little experience with our newer laws dealing with toxics, hazardous wastes and drinking water, the air and water pollution programs are far enough along to measure significant progress. In summary, most major sources have complied with the initial set of requirements under the Clean Air and Clean Water Acts. Those who have not are clustered in a few industries. The salient facts are:

- o Over 80 percent of 31,000 major pollution sources are in compliance (94 percent for air, 82 percent for major water industrial sources, but less than 50 percent for major water municipal sources).
- o Roughly 700 major industries (and as many as 200 major municipal sources) representing about three percent of all major sources, are in substantial noncompliance and will probably be the subject of federal or state court actions. The majority of the remaining non-complying firms will receive extensions allowed by last year's air and water act amendments.
- o The 700 industrial sources are clustered in a relatively few industries. For instance, 40 percent of them are either iron and steel facilities or electric power plants. If you are interested we will send you a separate report on these problem industries, many of which suffer from other economic problems as well.

Our enforcement strategy is to give the States the lead and most of the responsibility in enforcing the laws; to concentrate our efforts on major sources only (leaving minor sources to States and local governments); and to litigate only as a last resort. Finally, we are developing particular enforcement strategies for certain industries which are sensitive to their specific economic problems. I'll have more to report on these in the weeks ahead.



Administrator

July 21, 1978

MEMORANDUM FOR THE PRESIDENT

THRU: Rick Hutcheson

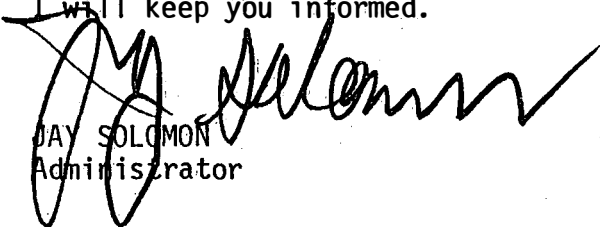
SUBJECT: Weekly Report of GSA Activities

Coal Conversion

On July 19, I sent to all GSA Regional Administrators a message regarding use of coal and my desire that GSA take the lead in this area. I have asked them to take the following action:

Conduct a feasibility study and economic evaluation for conversion of all non-coal fired units over 100 million BTU per hour input and/or systems having combined input of over 250 million BTU's.

The preliminary results of this study are expected by September 30. I will keep you informed.

  
JAY SOLOMON  
Administrator



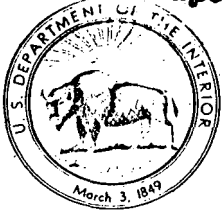
THE WHITE HOUSE  
WASHINGTON

July 24, 1978

Secretary Andrus

The attached was returned in  
the President's outbox. It is  
forwarded to you for appropriate  
handling.

Rick Hutcheson



THE SECRETARY OF THE INTERIOR  
WASHINGTON

July 21, 1978

*Cecil -  
see me -  
JC*

MEMORANDUM TO THE PRESIDENT

FROM: Secretary of the Interior

SUBJECT: Major Topics for the Week of July 17

The Alaska Lands issue is now at the crucial point. Senator Stevens is talking "compromise," but hasn't yet offered anything that is even close to our position. If he comes to you, I would like to sit in on the meeting if you have no objections. We have the votes on the floor to pass a bill, but it has to get to the floor.

*what can  
we do?*

The Omnibus Parks Bill agreement has been reached. If they (Congress) keep their word, a veto will not be necessary and the reductions in current and future cost will exceed 500 million dollars.

Are these weekly memos helpful or are they a waste of your time?

*yes*

*Cecil*  
CECIL D. ANDRUS

EXECUTIVE OFFICE OF THE PRESIDENT  
COUNCIL ON ENVIRONMENTAL QUALITY  
722 JACKSON PLACE, N. W.  
WASHINGTON, D. C. 20006

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P.L.  
July 21, 1978

MEMORANDUM FOR THE PRESIDENT

FROM: Charles Warren  
Gus Speth

*Charles*

SUBJECT: Weekly Status Report

Report to Congress on TOSCA: This week CEQ submitted to Congress the report required by Section 25(b) of the Toxic Substances Control Act of 1976 on the feasibility of establishing (1) a standard classification system for chemical substances, and (2) a standard information storage and retrieval system for all data relating to chemical substances. The studies upon which the report was based were conducted in collaboration with several federal agencies. CEQ concluded that both systems were feasible and desirable. The concepts have been endorsed by the Inter-agency Toxic Substances Data Committee, which will be responsible for further development of conceptual and technical details. Portions of the standard chemical classification system and the "Chemical Substances Information Network" are in the early implementation stage. Other portions may take many years. The expected results include greater utilization of available scientific information in decisionmaking; more efficient use of government resources; lessening of the burden on industry and other groups of duplicative reporting requirements; and improved information exchange among federal agencies, states, industries, public interest groups, universities, scientific organizations, other countries and international organizations.

THE WHITE HOUSE

WASHINGTON

July 24, 1978

MEMORANDUM FOR: THE PRESIDENT  
FROM: PHIL WISE *PW*  
SUBJECT: Campaign Schedule

~~CONFIDENTIAL~~  
*Phil J*

Attached is a calendar outlining a domestic travel schedule for you through the November 7 general elections. This has been developed with primary input from Frank Moore and his Campaign Committee but Hamilton Jordan, Jerry Rafshoon, and Tim Kraft have approved it. The plan calls for a total of 12-1/2 days of travel in 21 states as follows:

	<u>Days</u>	<u>States</u>
Aug.	2	3
Sept.	3-1/2	7
Oct.	7	11

Of course, as situations change in campaigns, this calendar may change, but I don't foresee substantial changes. Many of the proposed events are fundraisers which necessitate an early commitment to insure success.

Included on the calendar are the state briefings and special events in Washington Tim outlined in his recent memo to you.

The travel dates are summarized below:

AUGUST

1	Tuesday ?	Virginia	Town Hall Meeting on Civil Service Reform
5	Saturday	Norfolk, Va.	Commissioning of USSS MISSISSIPPI
		<u>North Carolina</u>	Campaign for Senatorial Candidate John Ingram
14	Monday ?	Columbia, Mo.	Address the Annual Convention of Mid-Continent Farmers' Assoc.
19-31	<i>Idaho, etc.</i>	Vacation	Location to be determined

SEPTEMBER

4	Monday (Labor Day)	Omaha, Neb.	Midwest Labor Festival Campaign with U.S. Senate, Gubernatorial and Cong. candidates
		Detroit, <u>Mich.</u>	Labor Rally - Campaign with U.S. Senate, Gubernatorial and Cong. candidates
15	Friday	<u>North Carolina</u>	Fundraiser for Senatorial Candidate John Ingram
		Columbia, <u>S.C.</u>	Fundraiser for Senatorial Candidate Pug Ravenel
16	Saturday	<u>Pennsylvania</u>	Campaign for Gubernatorial and Congressional candidates
		Columbus, <u>Ohio</u>	Address Democratic Party Jefferson- Jackson Day Dinner
19	Tuesday	? — Atlantic, N.J.	Address Steelworkers' Convention
		New York, N.Y.	Campaign for Hugh Carey and Fund- raiser for Abe Beame

OCTOBER

1	Sunday	Orlando, Fla.	Address International Chamber of Commerce (Askew commitment)
6	Friday	? Louisville, Ky.	Fundraiser for Sen. Huddleston
7	Saturday	Elkins, <u>W.Va.</u>	Attend Fall Festival with Senator Jennings Randolph
12	Thursday	? Albuquerque, N. Mexico	Fundraiser for U.S. Senator and Gubernatorial candidates
13	Friday	? Tucson, Ariz.	Campaign with Gubernatorial and Congressional candidates
14	Saturday	? Calif. or Wisc.	Campaign with Gubernatorial and Congressional candidates
		<u>Minneapolis, Minnesota</u>	Fundraiser for U.S. Senator (2) and Gubernatorial Candidate

OCTOBER (CONTINUED)

-26	Thursday	<u>Maine</u>	Campaign with Senator Hathaway
		? New Hamp.	Campaign with Senator McIntyre
27	Friday	? Florida	Fundraiser and campaign for Gubernatorial and Congressional candidates
28	Saturday	Mississippi	Campaign with U.S. Senate, Gubernatorial (tentative) and Congressional candidates
		Alabama	Campaign with U.S. Senate, Gubernatorial (tentative) and Congressional candidates

APPROVEDISAPPROVE

Phil - Let's meet - Yess, Tim, Ham, Los, Frank.

Important & close & wanting my help :  
 Proposed dates: Colorado - Haskell & Lamm abusive

✓	Iowa -	Clark	Fla - ok 10/1
✓	Kansas -	Roy	Penn. Flaherty?
10/26	Maine -	Hathaway	N.H. - McIntyre?
	Mass -	Decide after primary	
9/4	Mich -	(same)	
10/14	Minn -	Anderson & Fraser	
	Miss -	Dantin (? help unless close)	
	N.J. -	Bradley abusive	
8/5 & 9/5	N.C. -	Ingram	
9/16	Ohio -	Celeste	
9/15	S.C. -	Ravenel	
	Tex -	Krueger & Hill	
10/7	W.Va -	Randolph	

# AUGUST

## 1978

1978  
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 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31

1 2 3 4 5 6 7 8 9 10 11 12  
 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
		1 Town Hall Arlington, Va.	2	3 State Briefing	4 NEW MOON	5 Norfolk, Va. North Carolina
	7	8	9	10 State Briefing	11	12 Camp David
3 Camp David	14 Missouri	15	16	17 State Briefing	18 FULL MOON	19 Vacation
20 Vacation	21	22	23	24	25	26 →
27 Vacation	28	29	30	31 →	LAST QUARTER	

SEPTEMBER  
1978

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
					1	2
	4 LABOR DAY Nebraska Michigan	5	6	7 State Briefing	8	9 NEW YORK Camp David
	11	12	13 Hispanic Event	14	15 North Carolina Pennsylvania South Carolina Ohio	16
mp David QUARTER	18	19 New York New Jersey	20	21 State Briefing	22	23 Camp David
	25	26	27 DNC Dinner,	28	29	30 Black Caucus Dinner - D.C.



# OCTOBER

## 1978

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
	2 JEWISH NEW YEAR	3	4	5 State Briefing	6 Possible Cong. Adjournment Kentucky	7 West Virginia Camp David
ando, Fla.	8 NEW MOON COLUMBUS DAY	9	10 YOM KIPPUR	11 New Mexico Arizona Calif. or Wisc. Minnesota	12	13
Price David	14 Camp David FIRST QUARTER	15	16	17 State Briefing	18 Black Event	19 Camp David
	20 FULL MOON	21 UNITED NATIONS DAY	22	23 Maine New Hampshire	24 Florida Mississippi Alabama	25 Florida Mississippi Alabama
David	26 Camp David	27 LAST QUARTER	28 HALLOWEEN	29	30	31
	32					

1978	1978	1978	1978	1978	1978
M	T	W	T	F	S
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7	8	9	10	11	12
13	14	15	16	17	18
19	20	21	22	23	24
25	26	27	28	29	30

# NOVEMBER

## 1978

1978	1978	1978	1978	1978	1978
M	T	W	T	F	S
1	2	3	4	5	6
7	8	9	10	11	12
13	14	15	16	17	18
19	20	21	22	23	24
25	26	27	28	29	30

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
			1 Ethnic Event	2	3	4
6	7 GENERAL ELECTION DAY	8	9	10	11 VETERANS DAY	
13	14 FIRST QUARTER	15	16 FFA Convention Kansas City, Mo	17	18	
20	21 FULL MOON	22	23 State Briefing	24	25	
27	28	29 LAST QUARTER	30			

PRIORITIES OF CAMPAIGN COMMITTEE FOR  
PRESIDENTIAL TIME

(S) Senate

(G) Gubernatorial

<u>Primary Date</u>	<u>FIRST PRIORITY</u>
9/12	ARIZONA (G)
9/12	FLORIDA (G)
	KENTUCKY - Huddleston (S)
9/12	MINNESOTA 2 - (S) (G)
	NORTH CAROLINA - Ingram (S)
	OHIO - Celeste (G)
	PENNSYLVANIA - Flaherty (G)
	SOUTH CAROLINA - Ravenal (S) Riley (G)
	WEST VIRGINIA - Randolph (S)
9/12	WISCONSIN (G)

<u>Primary Date</u>	<u>FIRST PRIORITY IF REQUESTED</u>
8/1	KANSAS - Roy (S) (G)
	MAINE - Hathaway (S) (G)
	MISSISSIPPI - Dantin (S)
	MONTANA - Baucus (S)
	NEW HAMPSHIRE - McIntyre (S) (G)
	NEW JERSEY - Bradley (S)
	NEW MEXICO - Anaya (S) King (G)
9/12	NEW YORK - Carey (G)
	VIRGINIA - Miller (S)

<u>Primary Date</u>	<u>MARGINAL</u>
9/5	ALABAMA 2 - (S) (G)
	CALIFORNIA - Brown (G)
	COLORADO - Haskell (S) Lamm (G)
8/8	IDAHO - (S) (G)
8/16	LOUISIANA - Johnston (S)
8/8	MICHIGAN - (S) (G)

<u>Primary Date</u>	<u>POSSIBLES</u>
9/12	CONNECTICUT (G)
	IOWA - Clark (S) (G)
8/3	TENNESSEE (S) (G)